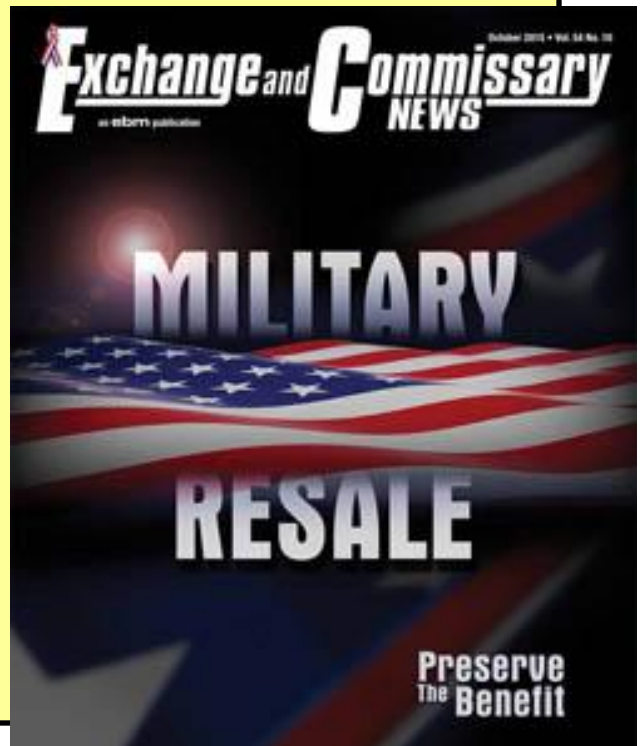
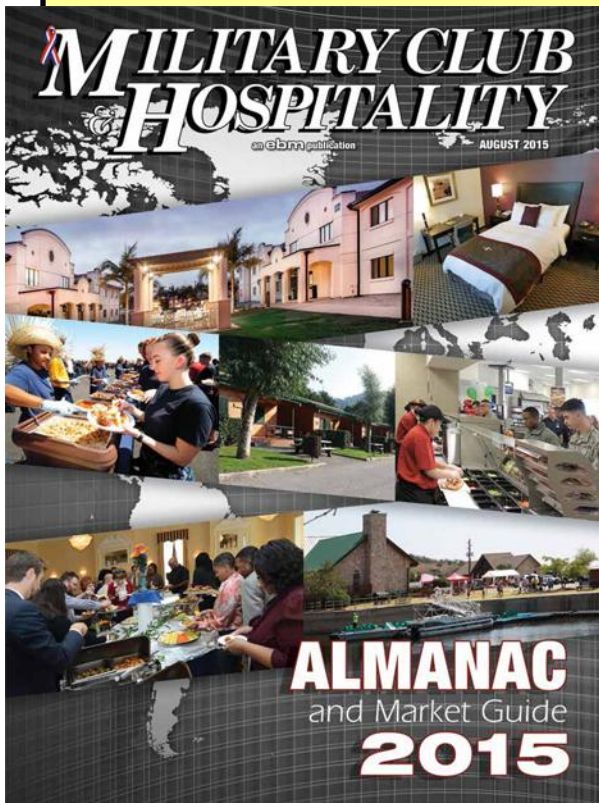


# Opportunities In the Military Foodservice Market

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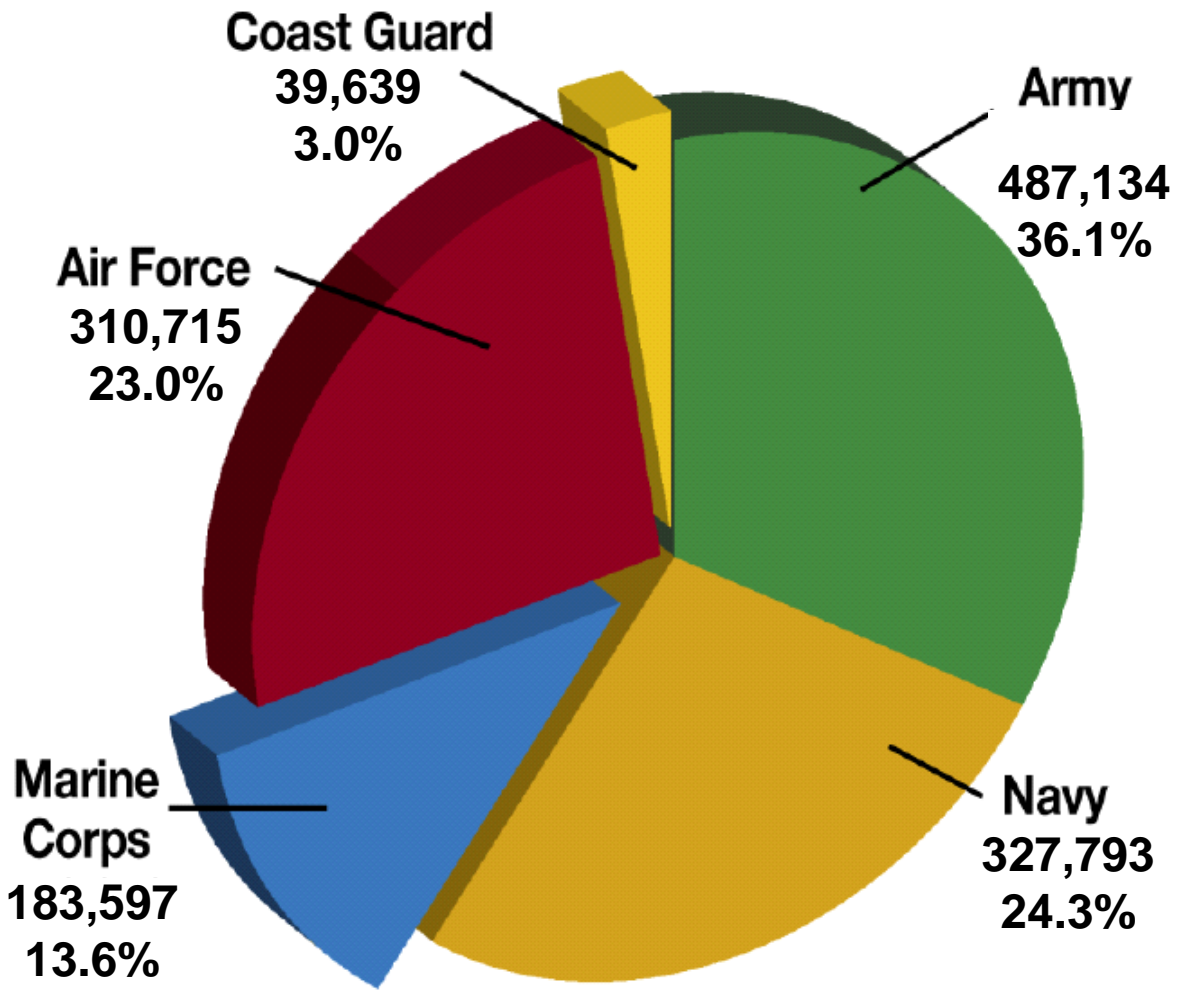


To view slide show, press the F5 function key (at top or side of keyboard). Press spacebar to advance slides.  
To view slides manually, use the down arrow on the bottom of the screen at the right side.

## Demographics: The Military Consumer

### ARMED FORCES STRENGTHS ACTIVE DUTY BY SERVICE

**TOTAL ALL SERVICES 1,348,878**



*As of November 30, 2015*

# MARKET-AT-A-GLANCE

## Fiscal 2014

FACILITIES	OUTLETS	DOLLAR VOLUME (in millions)
<b>I. MILITARY</b>		
<b>DINING HALLS/GENERAL MESSES<sup>1</sup></b>		
Army	195 <sup>2</sup>	\$1,500.0
Air Force	254	205.0 <sup>3</sup>
Navy	278	355.7
Marine Corps	63 <sup>4</sup>	356.0
Coast Guard	369	43.3 <sup>5</sup>
All Services	1,159	2,460.0
<b>EXCHANGE FOOD SERVICE</b>		
AAFES	1,708	849.1 <sup>6</sup>
NEXCOM	481	269.3 <sup>7</sup>
Veterans Canteen Service	337	159.3 <sup>8</sup>
All Services	2,526	1,277.7
<b>MWR (FBE, Clubs, Bowling/Golf Snack Bars, etc.)</b>		
Army	175 <sup>9</sup>	126.0
Air Force	86 <sup>10</sup>	160.0 <sup>10</sup>
Navy	102 <sup>11</sup>	137.0
Marine Corps (MCCS)	294 <sup>5</sup>	207.0 <sup>12</sup>
Coast Guard	25	5.1
All Services	682	635.1
<b>HOSPITAL FOOD SERVICE</b>		
Military <sup>13</sup>	53	43.1
VA Medical Centers	132	115.5 <sup>14</sup>
All Services	185	158.6
<b>EXCHANGE VENDING</b>		
AAFES	25,000	80.0
NEXCOM	14,000	45.8
Marine Corps	4,915	24.4
Veterans Canteen Service	3,460	17.5
All Services	47,375	167.7
<b>MILITARY FOOD SERVICE</b>		<b>\$4,699.1</b>
<b>II. OUTSIDE THE GATE</b>		
<b>DEPARTMENT OF JUSTICE</b>		
Federal Bureau of Prisons	122	\$225.0 <sup>15</sup>
<b>DEPARTMENT OF THE INTERIOR</b>		
National Park Service	114 <sup>16</sup>	209.9
<b>DEPARTMENT OF LABOR</b>		
Job Corps	125	120.0 <sup>5</sup>
<b>GENERAL SERVICES ADMINISTRATION</b>		
Retail Tenant Services	110	96.0 <sup>5</sup>
Randolph-Sheppard Services (Food Service)	217 <sup>17</sup>	190.0 <sup>5</sup>
<b>INDEPENDENT AGENCIES</b>		
Amtrak	298 <sup>5</sup>	125.8 <sup>18</sup>
Smithsonian Institution	25	23.0 <sup>5</sup>
<b>ARCHITECT OF THE CAPITOL</b>		
Senate Restaurants	9	10.0 <sup>5</sup>
House Restaurants	10	15.0 <sup>5</sup>
Capitol Visitor Center	1	5.0 <sup>5</sup>
<b>THE MARKET</b>		<b>\$5,718.8<sup>19</sup></b>

**-PLUS!**

NOTE: Subtotals and totals may not add up due to rounding.

<sup>1</sup>Food purchases only unless otherwise specified. <sup>2</sup>195 active-duty dining halls only. Excludes contingency operations feeding in Afghanistan and other Southwest Asia facilities, as well as elsewhere in the world. <sup>3</sup>In addition, contractors received \$195 million for operating 48 dining halls and Food Transformation venues at 13 bases. USAF non-food purchases for dining halls amounted to \$10.5 million. <sup>4</sup>Includes labor costs at 50 contractor-operated CONUS mess halls. <sup>5</sup>Estimated. <sup>6</sup>\$650.0 million in direct sales, \$199.1 million in concession revenues. <sup>7</sup>\$29.1 million in direct-run sales, \$240.2 million in concession sales. <sup>8</sup>Includes 185 PatriotCafes and 152 PatriotBrew coffee locations. <sup>9</sup>Includes 99 branded food service concepts (as of May 7, 2013); 175 is total number of food and beverage operations in Army MWR inventory. <sup>10</sup>Includes sales and activity revenues at branded operations in addition to 86 clubs. <sup>11</sup>Includes Navy branded food service outlets only. <sup>12</sup>Includes 136 branded food outlets with \$115.9 million in sales, 44 clubs and 7 full-service restaurants with \$58.0 million in sales and additional food and beverage food outlets with \$33.1 million in sales. <sup>13</sup>Includes only food service directly operated by individual military services. <sup>14</sup>Does not include \$17.6 million in operating supplies. <sup>15</sup>FY 2012. <sup>16</sup>Includes 114 food service outlets at 100 sites. <sup>17</sup>An additional 1,208 Randolph-Sheppard activities offer vending machine services, including food, in federal buildings. <sup>18</sup>On-board sales only. Number of dining venues is approximate. <sup>19</sup>Does not include such other operations as FEMA disaster relief, USDA's multi-billion-dollar food service support programs for public schools, Indian reservations, and other organizations, and additional capital-area food service operations.



## Army Food Service At-a-Glance

Number of meals served in garrison per year: (on average, more than 291,000 per day*)	106 million*
Number of active duty dining facilities currently operating:	185
Dollar value of food purchased:	\$2.1 billion

*Fiscal Year 2013 \*Excludes contingency operations in Afghanistan and elsewhere in Southwest Asia*

## Navy Food Service At-a-Glance

The Navy operates galleys on:

- 161 surface ships
- 76 submarines\*
- 53 installations ashore

Number of meals served per year: (on average, 252,315 per day)	92.095 million
Dollar value of food purchased:	\$345.0 million

*Fiscal Year 2013*

## Air Force Food Service At-a-Glance

Number of meals served per year: (on average, more than 137,534 per day)	50.2 million
Number of dining facilities currently operating:	264
Dollar value of food purchased:	\$216 million

*Fiscal Year 2013*

## Marine Corps Food Service At-a-Glance

Number of meals served in garrison per day:	92,180
Number of meals served in the field per day:	6,500
Number of meals, ready to eat, (MREs) served per day: (in total, approximately 41 million meals per year)	13,600
53 CONUS Garrison Mess Halls served nearly 27 million meals in 2007	
Number of garrison dining facilities:	63
Dollar value of food purchased:	\$340.6 million

*Dollar Volume, Fiscal Year 2013  
Garrison/Field/MRE Meal Data, Fiscal Years 2002 and 2007*

## Coast Guard Food Service At-a-Glance

Number of meals served per year: (on average, 94,208 meals per month)	1,130,500
Number of dining facilities currently operating:	369
Number of foodservice specialists:	1,233
Dollar value of food purchased:	\$41.9 million <i>approx.</i>

*Fiscal Year 2013 except Meal Data, Fiscal Year 2008*

## DLA-Troop Support Subsistence At-a-Glance

Total subsistence dollar volume: (on average, \$12.6 million per day)	\$3.4 billion
Subsistence Prime Vendor program volume:	\$850+ million/yr.
Number of Prime Vendor contracts:	53, with 48 distributors
Contract value: more than \$3.79 billion	Customer base: 25,000 (primarily 475 military installations and more than 230 ships)

*Fiscal Year 2013*

## Joint Services Prime Vendor Program At-a-Glance

Provides food and foodservice supplies to more than 1,305 military MWR and exchange operations at 242 installations worldwide. Participants include:

- 92 Army • 76 Navy • 23 Marine Corps • 10 Coast Guard • 4 Other

Plus, JSPVP vendors deliver to 17 Navy Exchange outlets and 20 Navy Lodges.

### **U.S. Army Installations Command (IMCOM), G-9 Family & MWR Programs, Business Operations**

2455 Reynolds Road, 3<sup>rd</sup> Floor (Bl#7), Fort Sam Houston, Texas 78234-7588

#### **Clemente Berrios Jr./Program Manager Joint Services Prime Vendor Program**

Phone (210) 466-1295 clemente.berrios2.naf@mail.mil

#### **Thomas Barclay/CONUS (SE & W) Account Manager**

Phone (210) 466-1285 thomas.barclay.naf@mail.mil

#### **Brad Puterbaugh/OCONUS & NE Account Manager**

Phone (210) 233-8177 brad.a.puterbaugh.naf@mail.mil

## Air Force NAF Prime Vendor III Program (PVIII) At-a-Glance

Provides food and related supplies to 402 USAF Services club, bowling, golf, lodging, community activity, outdoor recreation, base restaurant and snack bar facilities at more than 74 Air Force installations worldwide.

It includes 37 warehouses of 6 different foodservice distributors.

### **U.S. Air Force Installation and Mission Support Center Air Force Materiel Command Services Directorate**

*Mail:* AFSVA, 2261 Hughes Ave., Suite 156, Lackland AFB, TX 78236-9852

*Location:* AFSVA, 3515 S. Gen. McMullen Drive, Bldg 171, San Antonio, TX 78226

#### **Michael Therriat/Chief, NAF Food & Beverage Operations Section**

Phone (210) 395-7791 michael.therriat@us.af.mil

#### **U.S. Air Force Nonappropriated Fund Purchasing Office (AFNAFPO) Food Operations & Facilities Section**

**Max Browning/Acting Section Chief** (210) 395-7852 max.browning@us.af.mil

**Rhonda Good/Contracting Officer** (210) 395-7861 rhonda.good@us.af.mil

**Peggy Hudel/Contract Specialist** (210) 395-7866 peggy.hudel@us.af.mil

# Government Food Service

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## Military Base Populations

As of September 30, 2013

Military Bases within the 50 states, active duty forces<sup>1</sup>

Compiled by Government Food Service

Rank	Base Name and State	Population 2013	Service
1	Fort Bragg, N.C.	48,452	Army
2	Fort Hood, Texas	42,001	Army
3	MCB Camp Lejeune, N.C.	39,453	Marines
4	JB Lewis-McChord, Wash.	37,236	Army/Air Force
5	MCB Camp Pendleton, Calif.	36,930	Marines
6	NS Norfolk, Va.	34,431	Navy
7	JB San Antonio, Texas	33,466	Air Force/Army
8	Fort Campbell, Ky.	31,282	Army
9	Fort Bliss, Texas	27,577	Army
10	Fort Carson, Colo.	25,758	Army
11	Fort Benning, Ga.	24,330	Army
12	Fort Stewart, Ga.	23,154	Army
13	NB San Diego, Calif.	18,714	Navy
14	Fort Drum, N.Y.	17,755	Army
15	Fort Riley, Kan.	17,748	Army
16	Schofield Barracks, Hawaii	17,102	Army
17	NB Coronado, Calif. (Incl. North Island)	16,890	Navy
18	NS Great Lakes, Ill.	16,194	Navy
19	JB Pearl Harbor-Hickam, Hawaii	13,754	Navy/Air Force
20	JB Langley-Eustis, Va.	13,176	Air Force/Army
21	JB Elmendorf-Richardson, Alaska	12,508	Air Force/Army
22	Fort Sill, Okla.	12,274	Army
23	MCAGCC Twentynine Palms, Calif.	11,995	Marines
24	Fort Leonard Wood, Mo.	11,794	Army
25	NAS Pensacola, Fla.	11,518	Navy
26	Pentagon (WHS), Va.	10,784	WHS
27	Fort Gordon, Ga.	10,635	Army
28	NB Kitsap - Bremerton/Bangor, Wash.	10,462	Navy
29	Nellis AFB, Nev.	10,276	Air Force
30	JB Charleston, S.C.	9,671	Air Force/Navy
31	Fort Jackson, S.C.	9,491	Army
32	MCBH Kaneohe Bay, Hawaii	9,276	Marines
33	Fort Meade, Md.	9,058	Army
34	MCAS Cherry Point, N.C.	8,882	Marines
35	Fort Knox, Ky.	8,836	Army
36	JEB Little Creek-Fort Story, Va.	8,779	Navy/Army
37	Hurlburt Field, Fla.	8,533	Air Force
38	Fort Polk, La.	8,523	Army
39	Fort Lee, Va.	8,446	Army
40	MCAS Miramar, Calif.	8,189	Marines
41	MCB Quantico, Va.	7,919	Marines
42	Eglin AFB, Fla.	7,856	Air Force
43	MCAS New River, N.C.	7,666	Marines
44	MCRD Parris Island, S.C.	7,440	Marines
45	MCRD San Diego, Calif.	6,929	Marines
46	Travis AFB, Calif.	6,813	Air Force
47	Fort Wainwright, Alaska	6,432	Army
48	Davis-Monthan AFB, Ariz.	6,423	Air Force
49	Scott AFB, Ill.	6,307	Air Force
50	MacDill AFB, Fla.	6,282	Air Force

**Top 50  
Bases:  
802,515**

**58.6%  
of Total  
Active Duty  
Troops  
Worldwide**

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<b>Rank</b>	<b>Base Name and State</b>	<b>Population 2013</b>	<b>Service</b>
51	Tinker AFB, Okla.	6,243	Air Force
52	USAFA Colorado Springs, Colo. <sup>2</sup>	6,062	Air Force
53	USMA West Point, N.Y. <sup>2</sup>	6,004	Army
54	Offutt AFB, Neb. <sup>3</sup>	5,863	Air Force
55	Wright-Patterson AFB, Ohio	5,689	Air Force
56	NS Mayport, Fla.	5,640	Navy
57	USNA Annapolis, Md. <sup>2</sup>	5,639	Navy
58	NAS Jacksonville, Fla.	5,610	Navy
59	Shaw AFB, S.C.	5,575	Air Force
60	Little Rock AFB, Ark.	5,547	Air Force
61	Minot AFB, N.D.	5,539	Air Force
62	Barksdale AFB, La.	5,538	Air Force
63	NSB New London, Conn.	5,290	Navy
64	JB McGuire-Dix-Lakehurst, N.J.	5,277	Air Force/Army/Navy
65	Presidio of Monterey, Calif.	5,085	Army
66	Keesler AFB, Miss.	5,083	Air Force
67	MCAS Yuma, Ariz.	4,953	Marines
68	Cannon AFB, N.M.	4,874	Air Force
69	Mountain Home AFB, Idaho	4,791	Air Force
70	NAS Whidbey Island, Wash.	4,782	Navy
71	JB Andrews, Md.	4,685	Air Force/Navy
72	Moody AFB, Ga.	4,619	Air Force
73	Sheppard AFB, Texas	4,617	Air Force
74	JB Myer-Henderson Hall, Va.	4,606	Army/Marine Corps
75	Walter Reed NMMC, Md.	4,604	Navy/Army
76	Seymour Johnson AFB, N.C.	4,600	Air Force
77	Fort Huachuca, Ariz.	4,533	Army
78	Beale AFB, Calif.	4,488	Air Force
79	Dyess AFB, Texas	4,402	Air Force
80	Fort Irwin, Calif.	4,081	Army
81	Fort Belvoir, Va.	4,061	Army
82	Peterson AFB, Colo.	3,946	Air Force
83	Dam Neck Annex, Va.	3,892	Navy
84	Whiteman AFB, Mo.	3,875	Air Force
85	Robins AFB, Ga.	3,802	Air Force
86	Fort Leavenworth, Kan.	3,798	Army
87	Luke AFB, Ariz.	3,733	Air Force
88	Fort Rucker, Ala.	3,725	Army
89	Holloman AFB, N.M.	3,689	Air Force
90	NMC Portsmouth, Va.	3,669	Navy
91	Hill AFB, Utah	3,628	Air Force
92	Dover AFB, Del.	3,592	Air Force
93	Kirtland AFB, N.M.	3,436	Air Force
94	Ellsworth AFB, S.D.	3,348	Air Force
95	MCAS Beaufort, S.C.	3,340	Marines
96	Malmstrom AFB, Mont.	3,339	Air Force
97	NSB Kings Bay, Ga.	3,316	Navy
98	NSA Washington, D.C.	3,217	Navy
99	F.E. Warren AFB, Wyo.	3,205	Air Force
100	NMC San Diego (Balboa), Calif.	3,133	Navy
101	Goodfellow AFB, Texas	3,108	Air Force
102	NS Newport, R.I.	3,050	Navy
103	NAS Oceana, Va.	2,996	Navy
104	McConnell AFB, Kan.	2,943	Air Force
105	Tyndall AFB, Fla.	2,918	Air Force
106	Fairchild AFB, Wash.	2,915	Air Force



# Government Food Service

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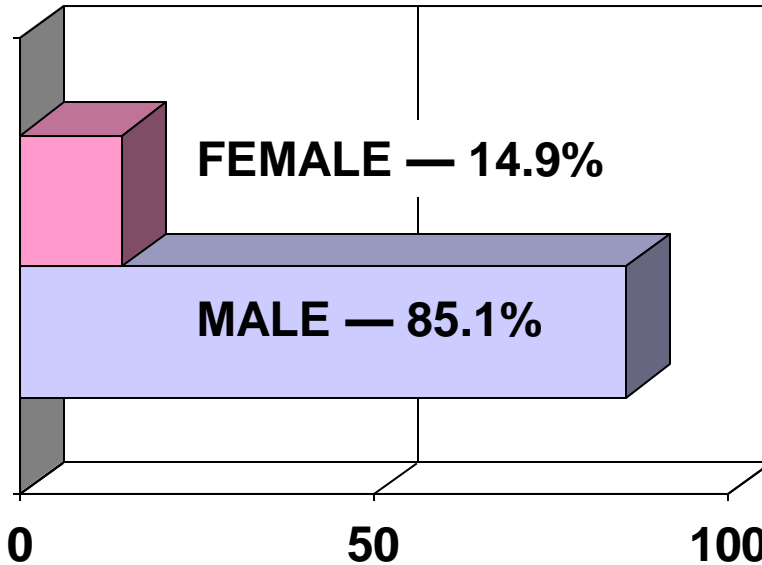
Rank	Base Name and State	Population 2013	Service
107	Vandenberg AFB, Calif.	2,753	Air Force
108	Maxwell AFB/Gunter AFB, Ala.	2,719	Air Force
109	Fort Shafter, Hawaii	2,658	Army
110	NAS Lemoore, Calif.	2,560	Navy
111	JB Anacostia-Bolling, D.C.	2,386	Navy/Air Force
112	NAS Patuxent River, Md.	2,306	Navy
113	Buckley AFB, Colo.	2,228	Air Force
114	Edwards AFB, Calif.	2,051	Air Force
115	NSA Saratoga Springs (Scotia/Ballston Spa)	2,000	Navy
116	Tripler AMC, Hawaii	1,921	Army
117	Pope AAF, N.C.	1,867	Air Force
118	Eielson AFB, Alaska	1,866	Air Force
119	Schriever AFB, Colo.	1,806	Air Force
120	Marine Barracks, 8th & I Streets, S.E., D.C.	1,716	Marines
121	NB Point Loma (Sub Base), Calif.	1,699	Navy
122	Grand Forks AFB, N.D.	1,668	Air Force
123	MCB Camp Allen, Va.	1,645	Marines
124	NCBC Gulfport, Miss.	1,588	Navy
125	Patrick AFB, Fla.	1,447	Air Force
126	Laughlin AFB, Texas	1,434	Air Force
127	Columbus AFB, Miss.	1,397	Air Force
128	Los Angeles AFB, Calif.	1,389	Air Force
129	Altus AFB, Okla.	1,373	Air Force
130	NBVC Port Hueneme/Point Mugu, Calif.	1,342	Navy
131	Vance AFB, Okla.	1,306	Air Force
132	NB Point Loma (ASW), Calif.	1,268	Navy
133	NNSY Portsmouth, Va.	1,264	Navy
134	NS Everett (Smokey Point), Wash.	1,258	Navy
135	NAS Corpus Christi, Texas	1,249	Navy
136	NAS Meridian, Miss.	1,232	Navy
137	MCBH Camp H.M. Smith, Hawaii	1,174	Marines
138	USCGA Groton, Conn. <sup>2</sup>	1,148	Coast Guard
139	CGB Kodiak, Alaska	1,048	Coast Guard

**FOOTNOTES:**

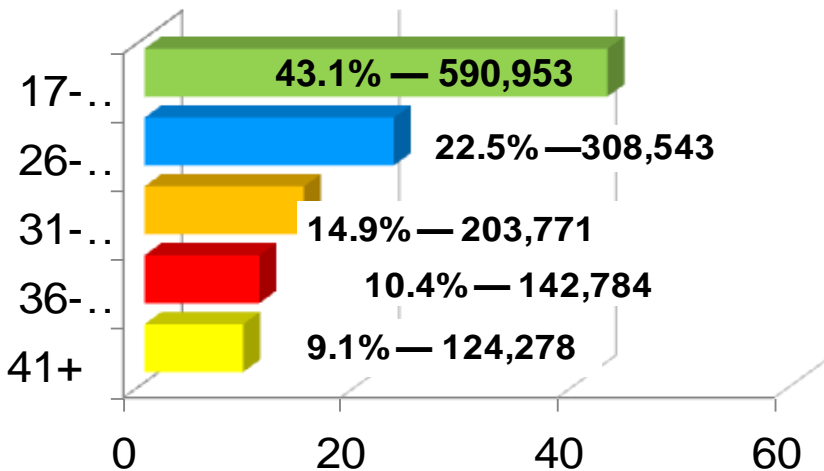
- 1 These population figures are taken primarily from the Department of Defense Base Structure Report for 2014. Not included in the data in the report, however, are forces afloat or temporarily based ashore. These forces are in some cases included in the above numbers, generally affecting Navy or Marine Corps bases. Taken together, the bases that make up the Naval and Marine Corps complexes in Norfolk, Va., and San Diego, Calif., constitute the largest military concentrations in the country.
- 2 As of Aug. 31, 2013, there were 4,601 USMA cadets, 4,637 USNA midshipmen, 4,198 USAFA cadets and 1,045 USCGA cadets enrolled at U.S. service academies.
- 3 Individual Navy ships, which are not shown in this list, carry crews of as many as 6,000 or more.
- Source: *Government Food Service*

## Demographics Active Duty Forces

### GENDER



### AGE



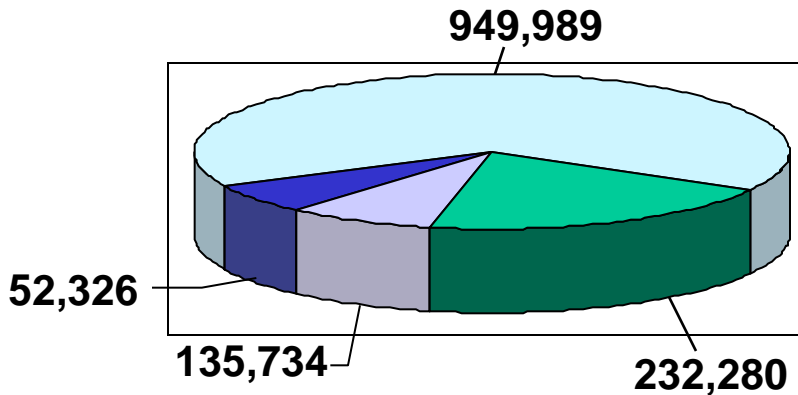
**Average Age = 28.6**

Officers = 34.8  
Enlisted = 27.3

# Demographics: The Military Consumer

## Minorities in Uniform 2013

Total DoD Active Duty Population: 1,370,329



■ Black ■ Asian-American ■ Other ■ Caucasian

	<i>Black</i>	<i>Asian-American</i>	<i>Other</i>	<i>Total Minorities</i>	<i>Total Force</i>
<b>ARMY</b>	110,854 21.0%	20,473 3.9%	34,866 6.6%	166,193 31.5%	528,070 100.0%
<b>NAVY</b>	54,584 17.1%	17,092 5.3%	53,464 16.7%	125,140 39.1%	319,838 100.0%
<b>MARINE CORPS</b>	20,532 10.5%	4,843 2.5%	15,401 7.8%	40,776 20.8%	195,848 100.0%
<b>AIR FORCE</b>	46,310 14.2%	9,918 3.0%	32,003 9.8%	88,231 27.0%	326,573 100.0%
<b>DoD</b>	<b>232,280</b> <b>17.0%</b>	<b>52,326</b> <b>3.8%</b>	<b>135,734</b> <b>9.9%</b>	<b>420,340</b> <b>30.7%</b>	<b>1,370,329</b> <b>100.0%</b>

Overall 159,182 active duty servicemembers (11.6% of the total) are of Hispanic ethnicity.

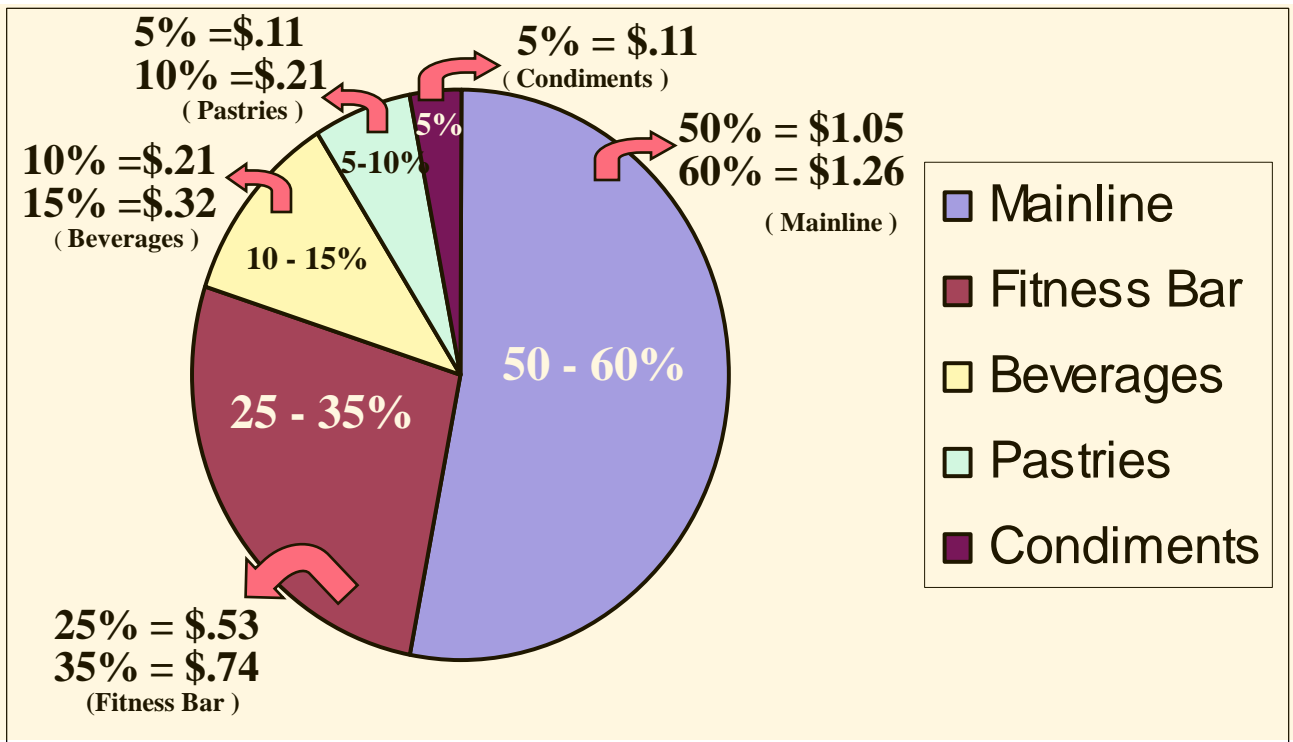
# BREAKFAST

## ARMY

**TOTAL: \$ 10.51**

**CONUS AVERAGE**

**MAY 16 BDFA = \$2.10 (20%)**



**\*TOTAL % FOR EVERY MEAL  
SHOULD NEVER EXCEED 100%**

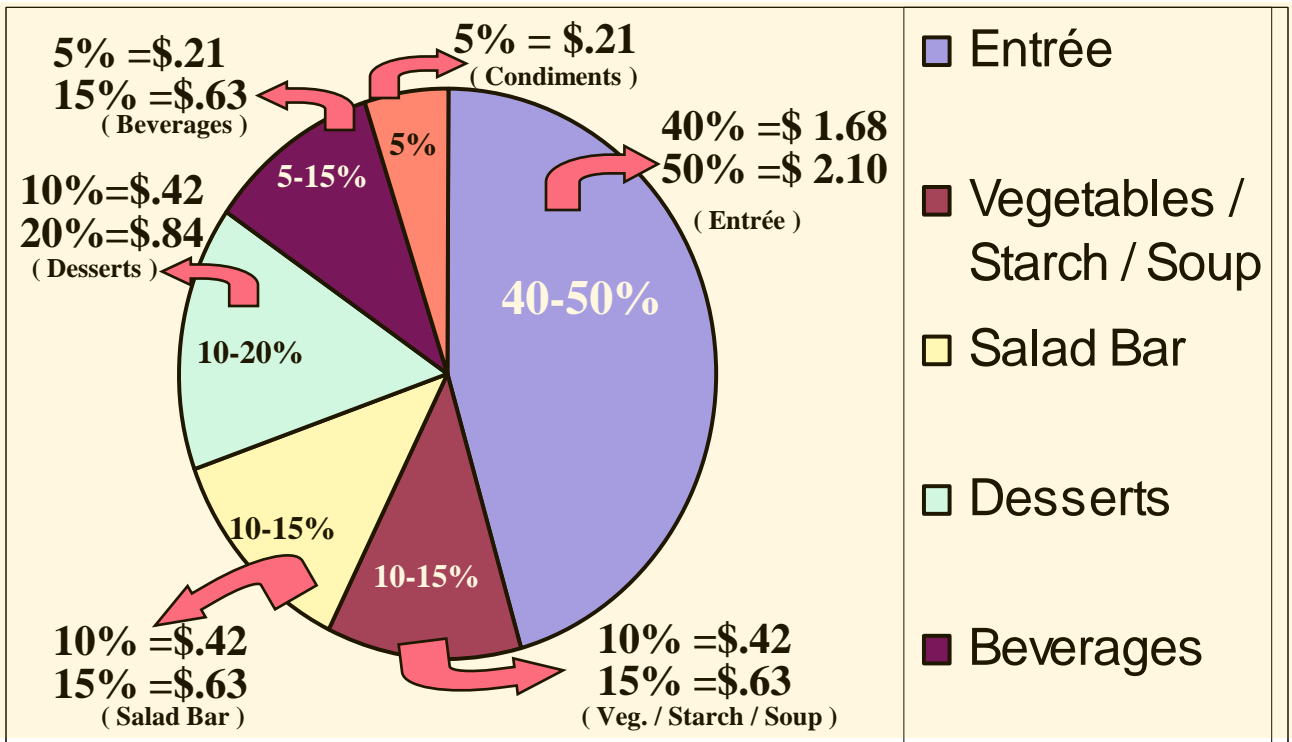
# LUNCH

## ARMY

**TOTAL: \$10.51**

**CONUS AVERAGE**

**MAY 16 BDFA = \$4.20 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**



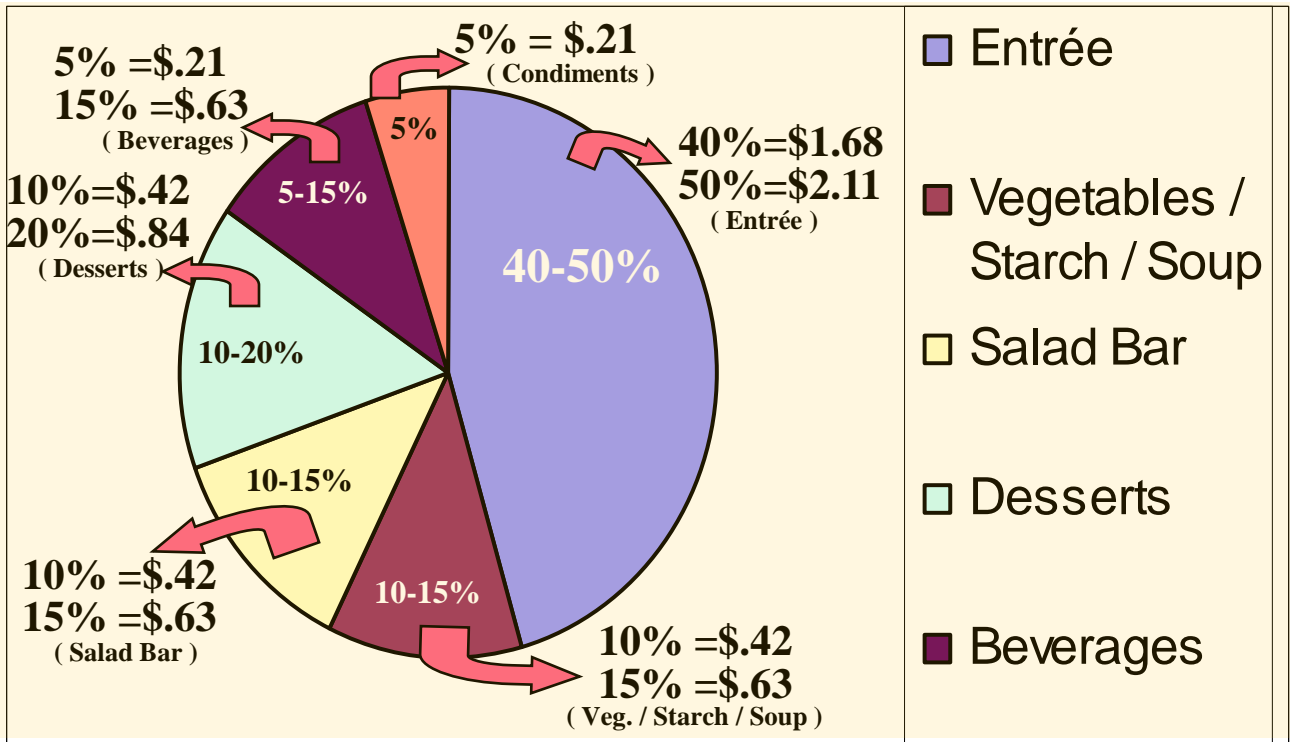
# DINNER

## ARMY

**TOTAL: \$10.51**

**CONUS AVERAGE**

**MAY 16 BDFA = \$4.21 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

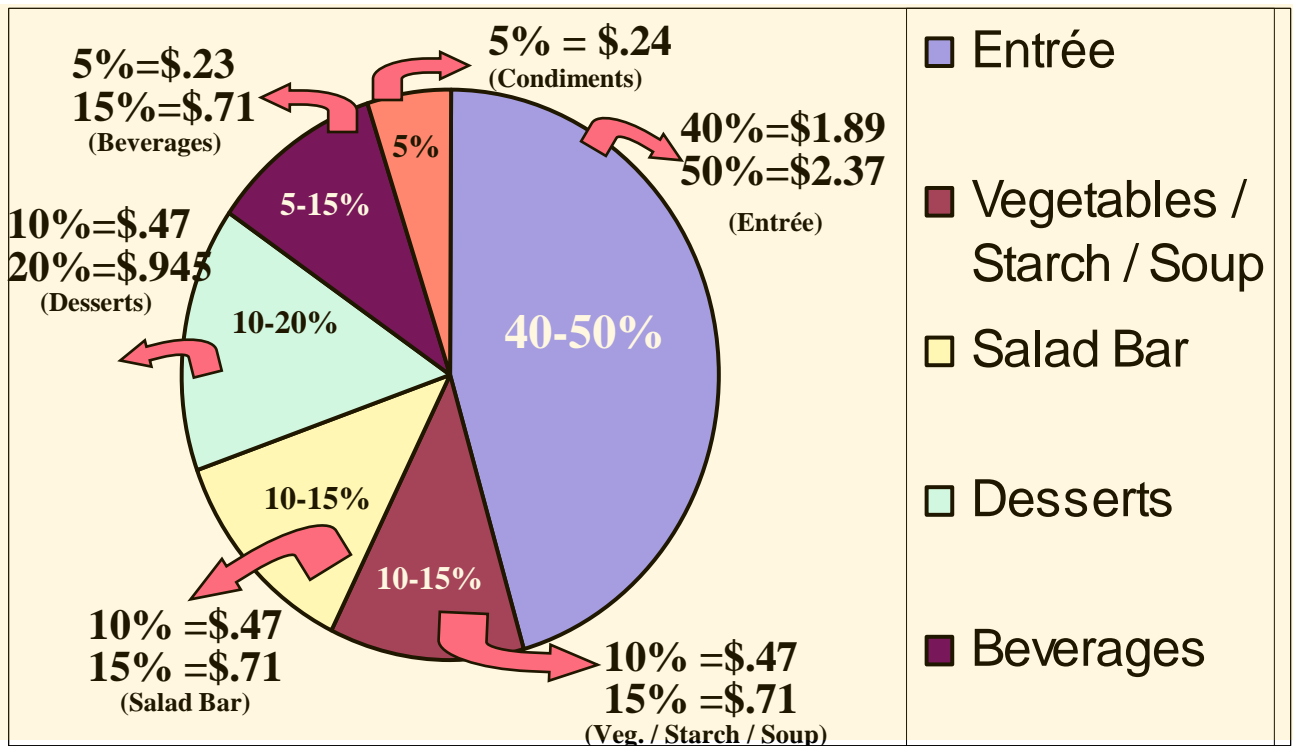
# BRUNCH

## ARMY

**TOTAL: \$10.51**

**CONUS AVERAGE**

**MAY 16 BDFA = \$4.73 (45%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

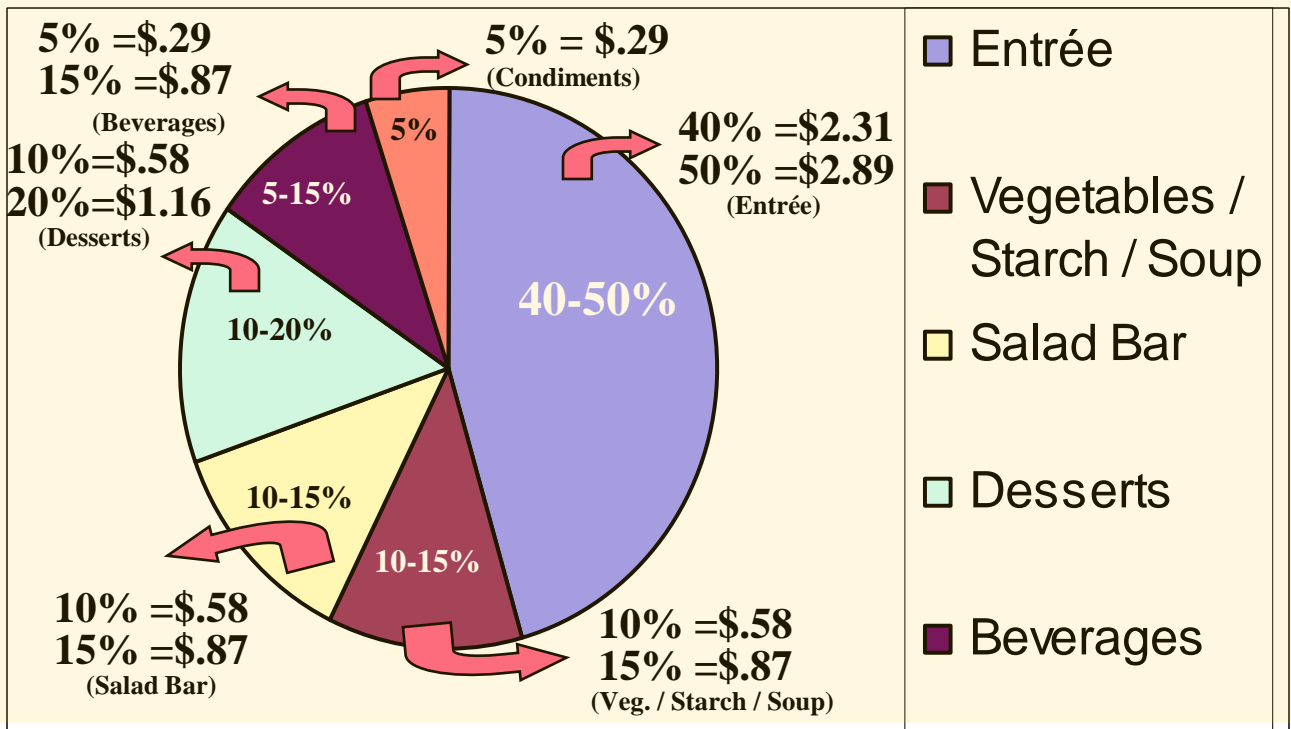
# SUPPER

## ARMY

**TOTAL: \$10.51**

**CONUS AVERAGE**

**MAY16 BDFA = \$5.78 (55%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

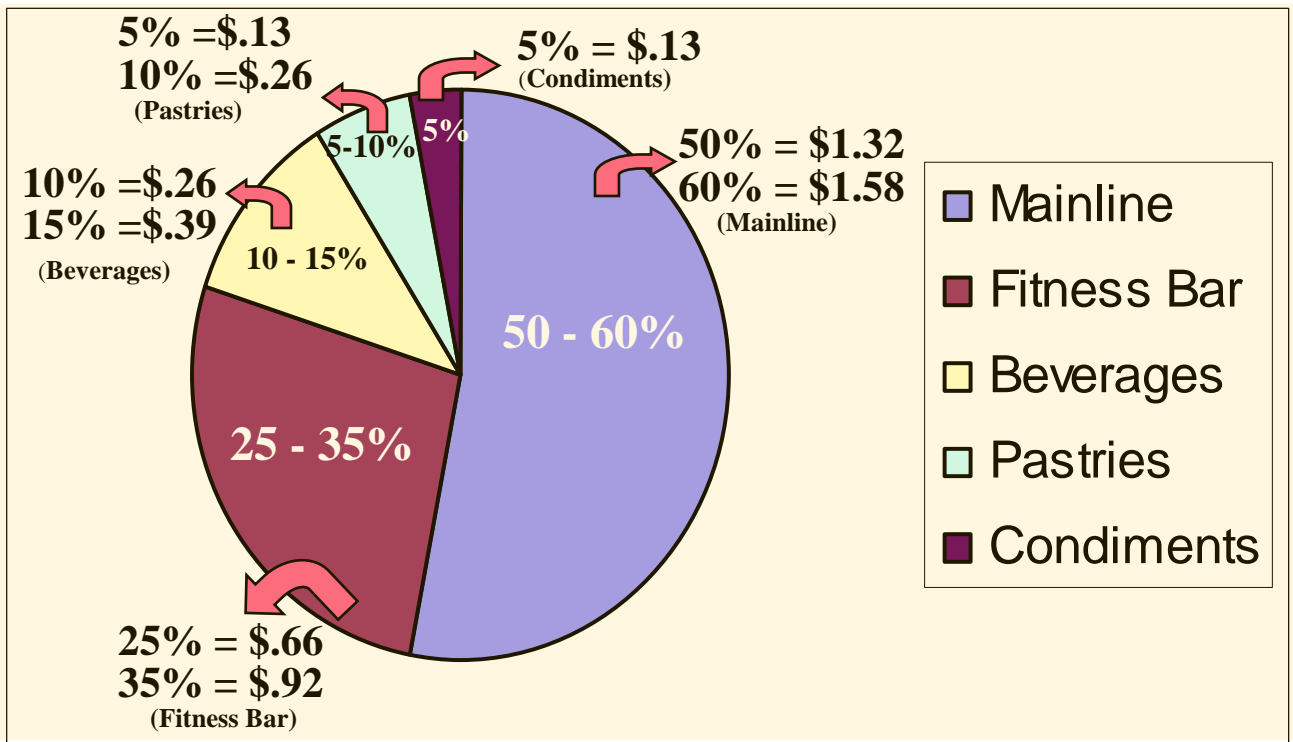
# BREAKFAST

## ARMY

**TOTAL: \$13.16**

**OCONUS AVERAGE**

**MAY 16 BDFA = \$2.63 (20%)**



**\*TOTAL % FOR EVERY MEAL  
SHOULD NEVER EXCEED 100%**

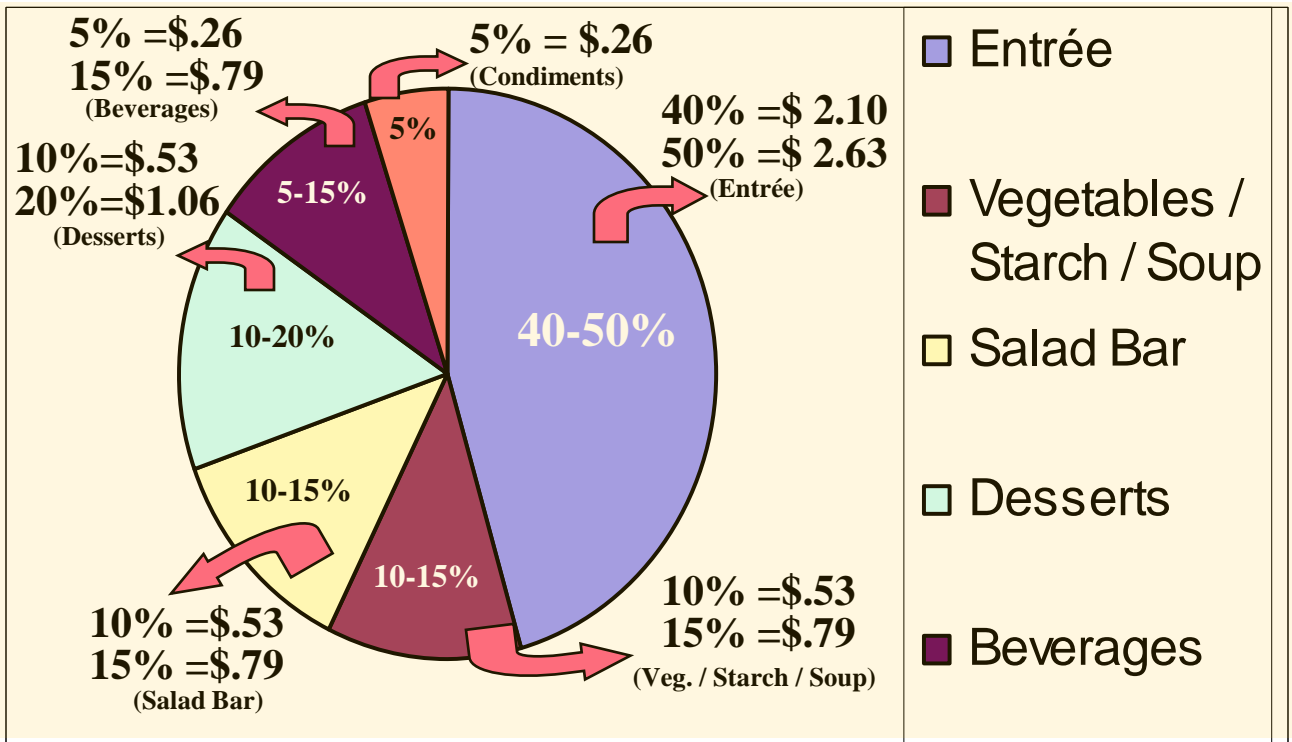
# LUNCH

## ARMY

**TOTAL: \$13.16**

**OCONUS AVERAGE**

**MAY 16 BDFA = \$5.26 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**



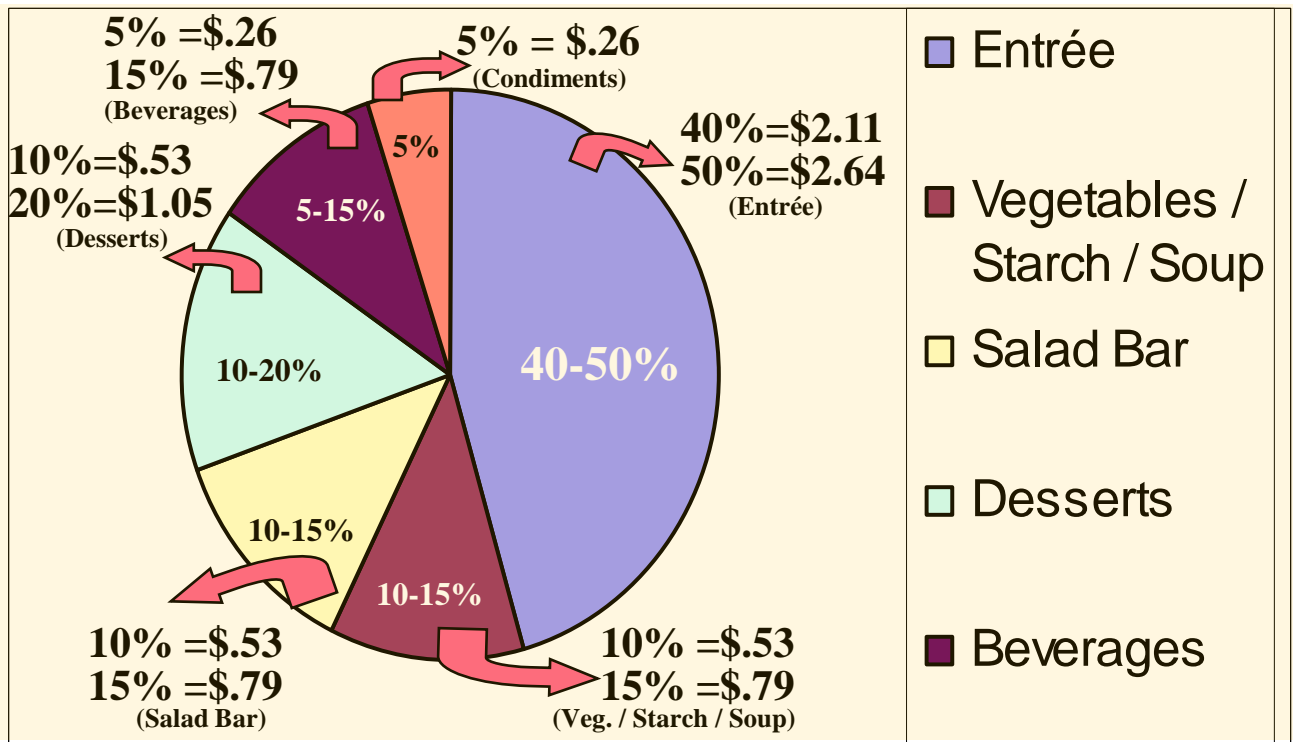
# DINNER

## ARMY

**TOTAL: \$13.16**

**OCONUS AVERAGE**

**MAY 16 BDFA = \$5.27 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

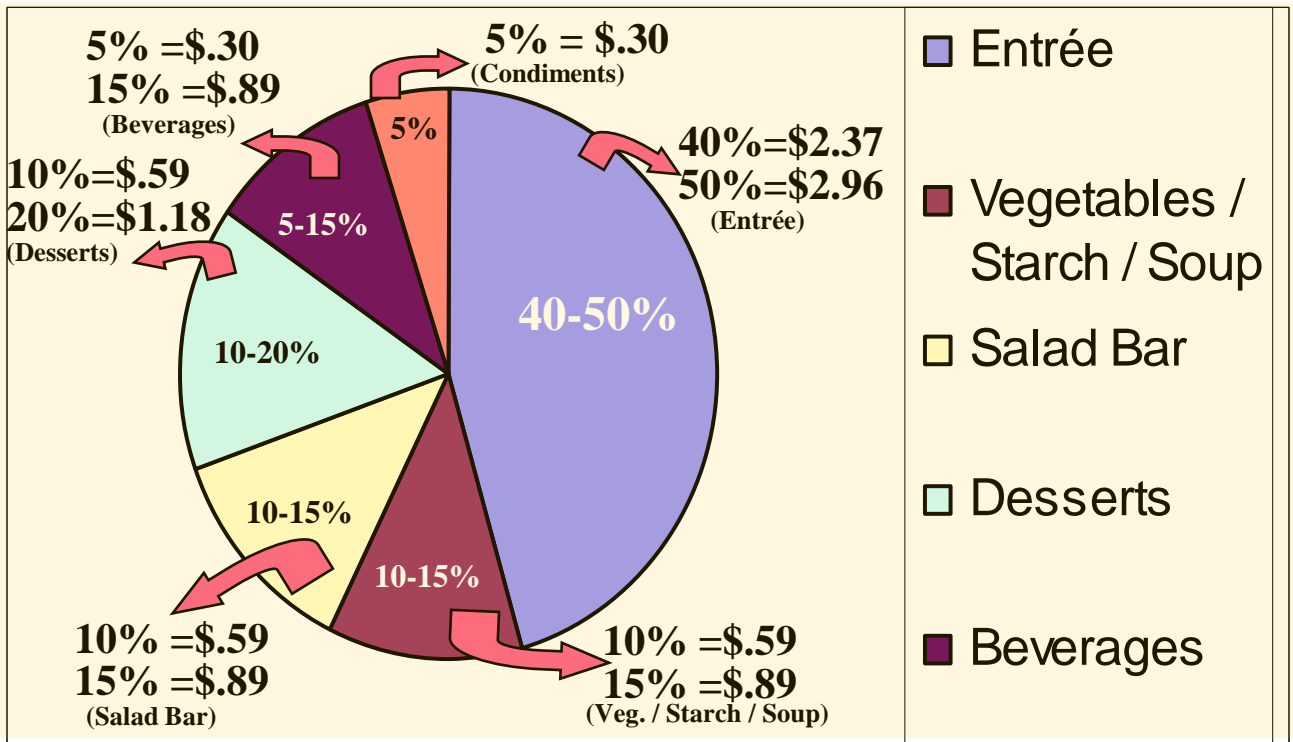
# BRUNCH

## ARMY

**TOTAL: \$13.16**

**OCONUS AVERAGE**

**MAY 16 BDFA = \$5.92 (45%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

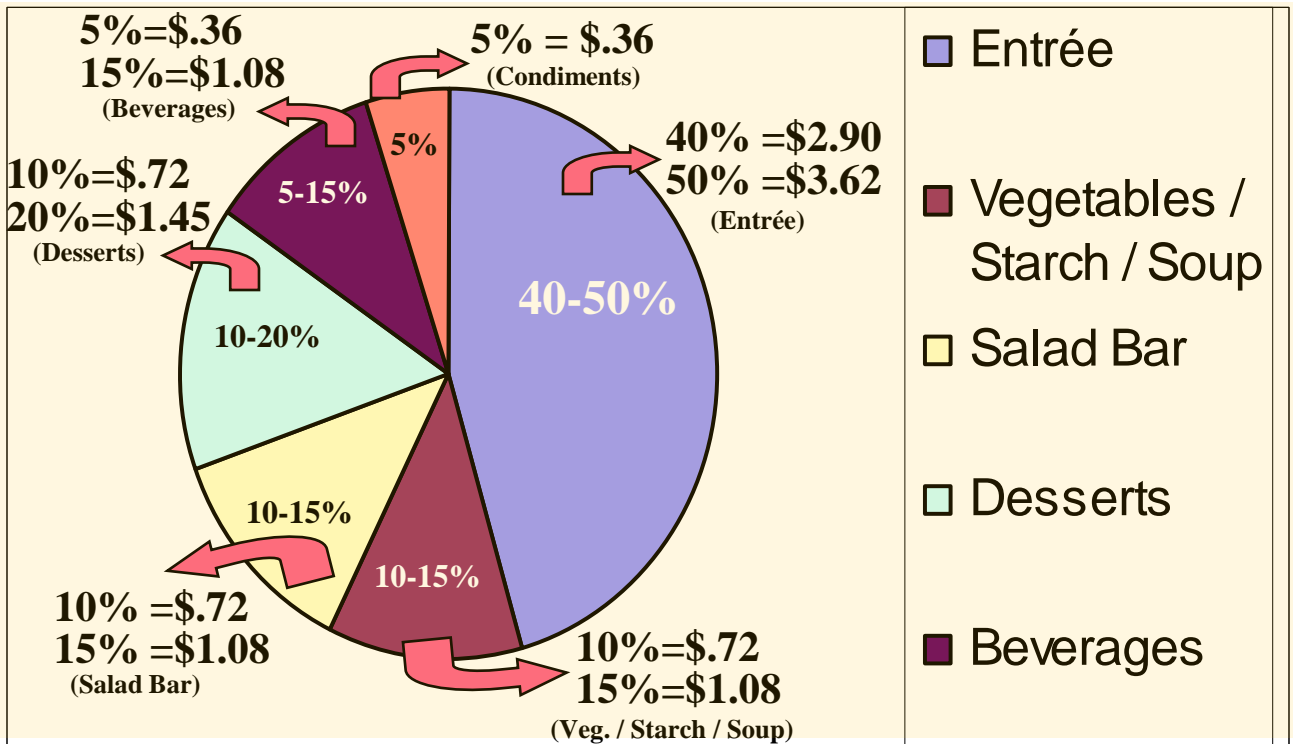
# SUPPER

## ARMY

**TOTAL: \$13.16**

**OCONUS AVERAGE**

**MAY 16 BDFA = \$7.24 (55%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

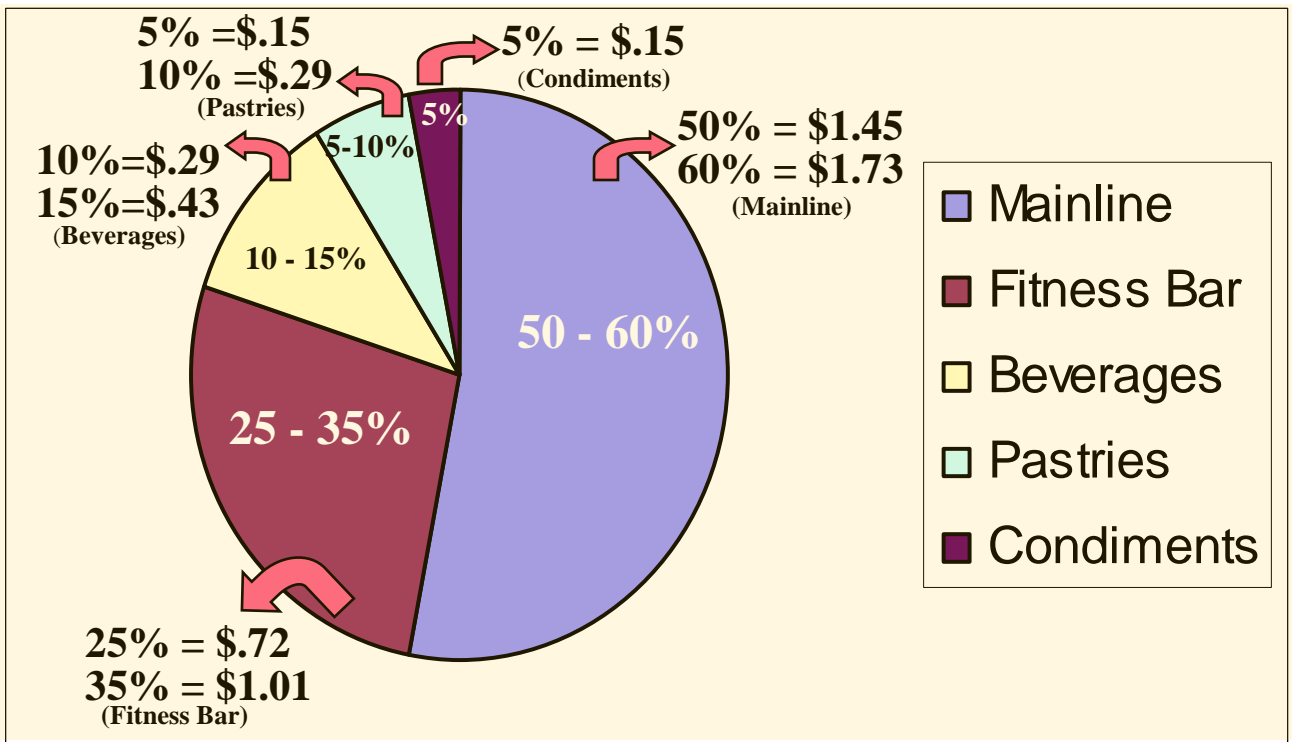
# BREAKFAST

## ARMY

**TOTAL: \$14.46**

**OCONUS EUROPE**

**MAY 16 BDFA = \$2.89 (20%)**



**\*TOTAL % FOR EVERY MEAL  
SHOULD NEVER EXCEED 100%**

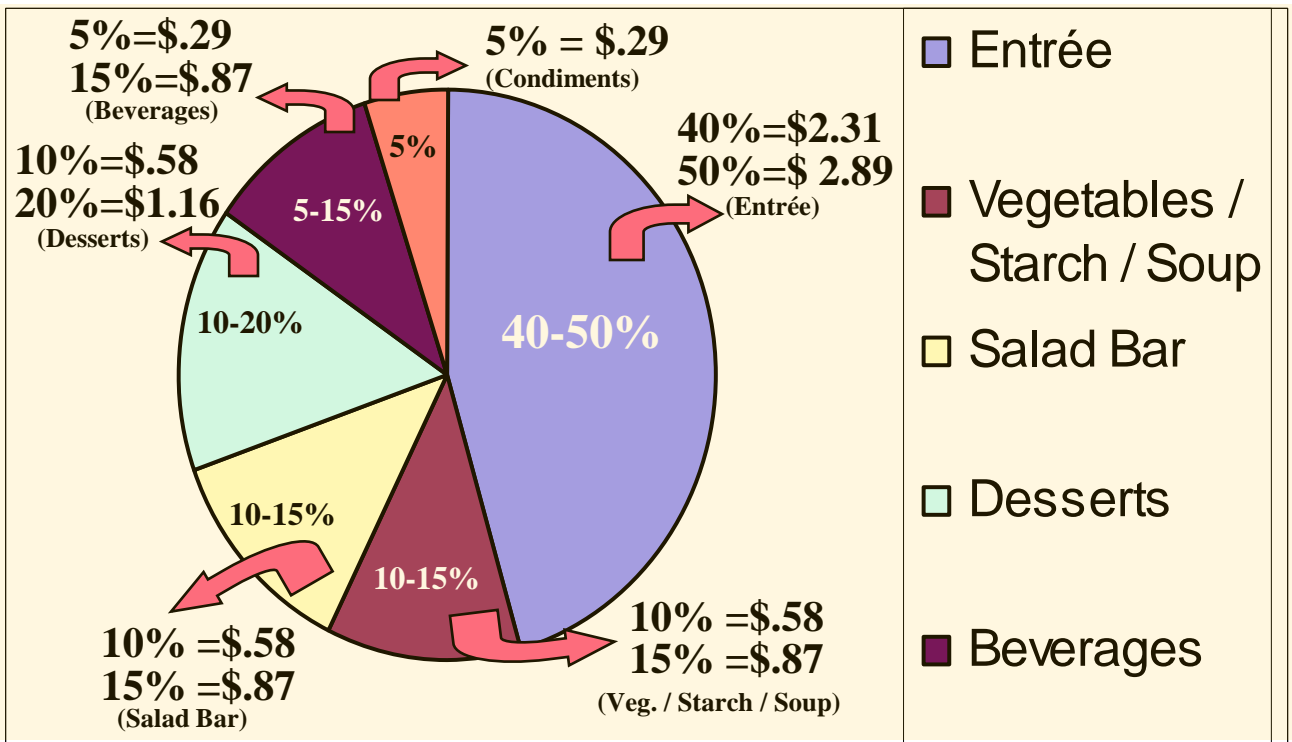
# LUNCH

## ARMY

**TOTAL: \$14.46**

**OCONUS EUROPE**

**MAY 16 BDFA = \$5.78 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**



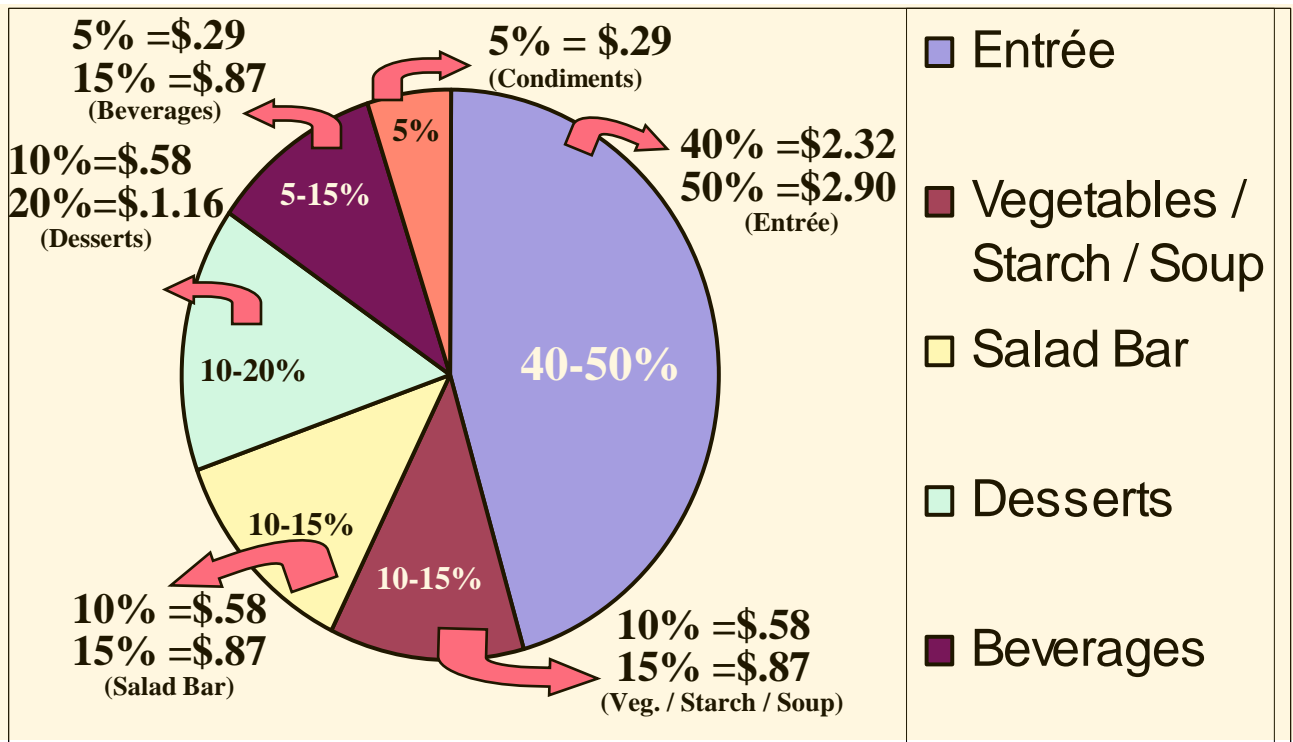
# DINNER

## ARMY

**TOTAL: \$14.46**

**OCONUS EUROPE**

**MAY 16 BDFA = \$5.79 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

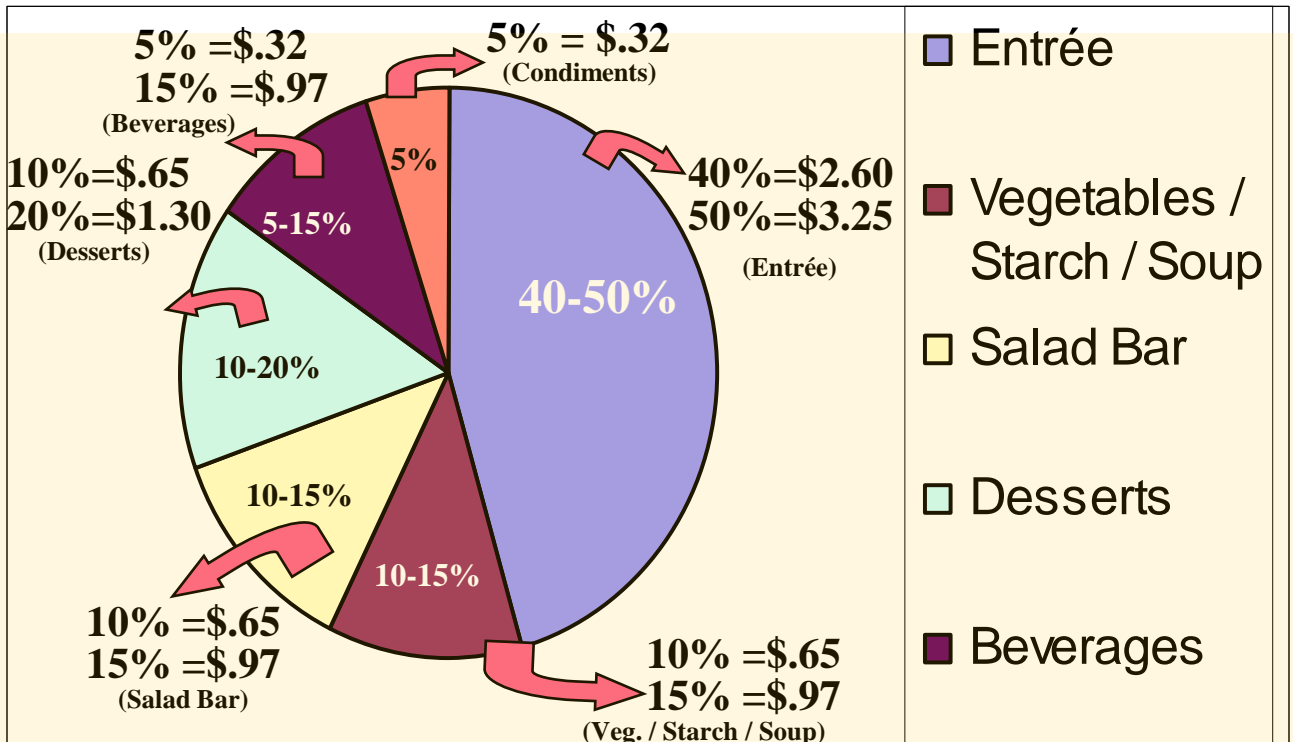
# BRUNCH

## ARMY

**TOTAL: \$14.43**

**OCONUS EUROPE**

**MAY 16 BDFA = \$6.49 (45%)**



**\*TOTAL % FOR EVERY MEAL  
SHOULD NEVER EXCEED 100%**

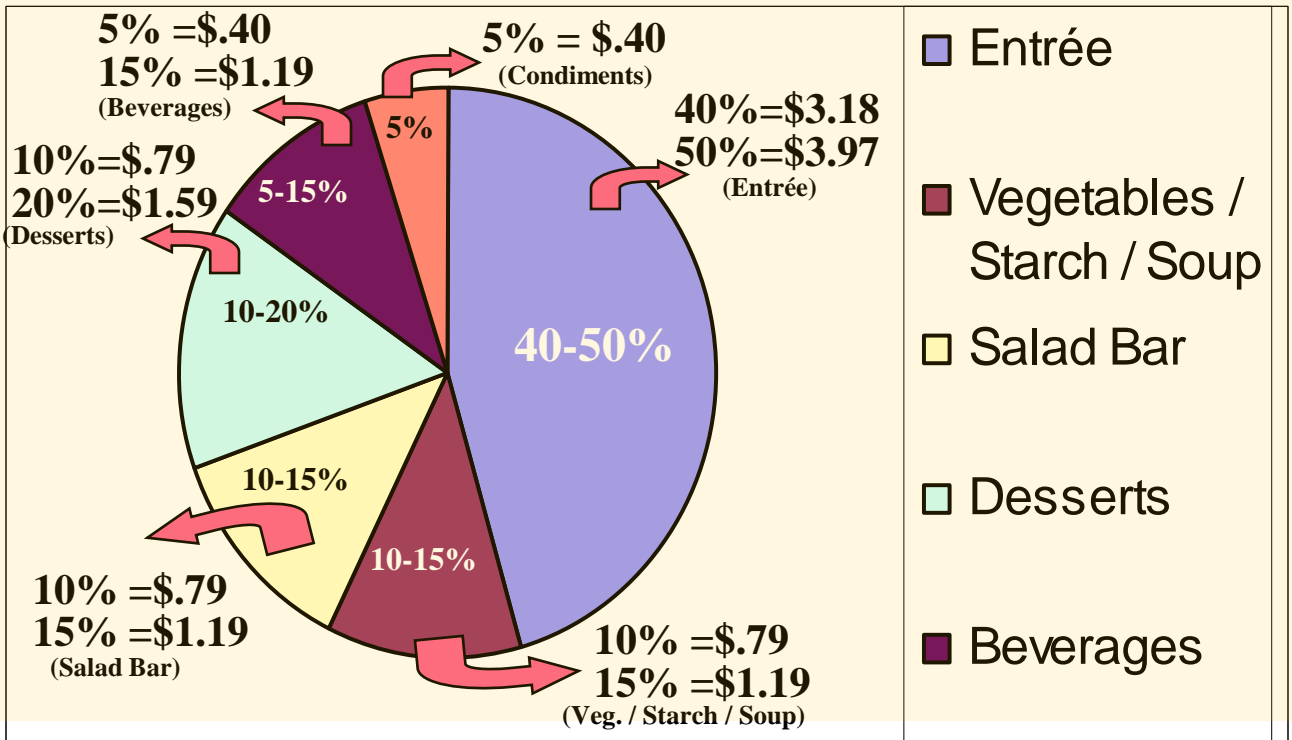
# SUPPER

**ARMY**

**TOTAL: \$14.43**

**OCONUS EUROPE**

**MAY 16 BDFA = \$7.94 (55%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

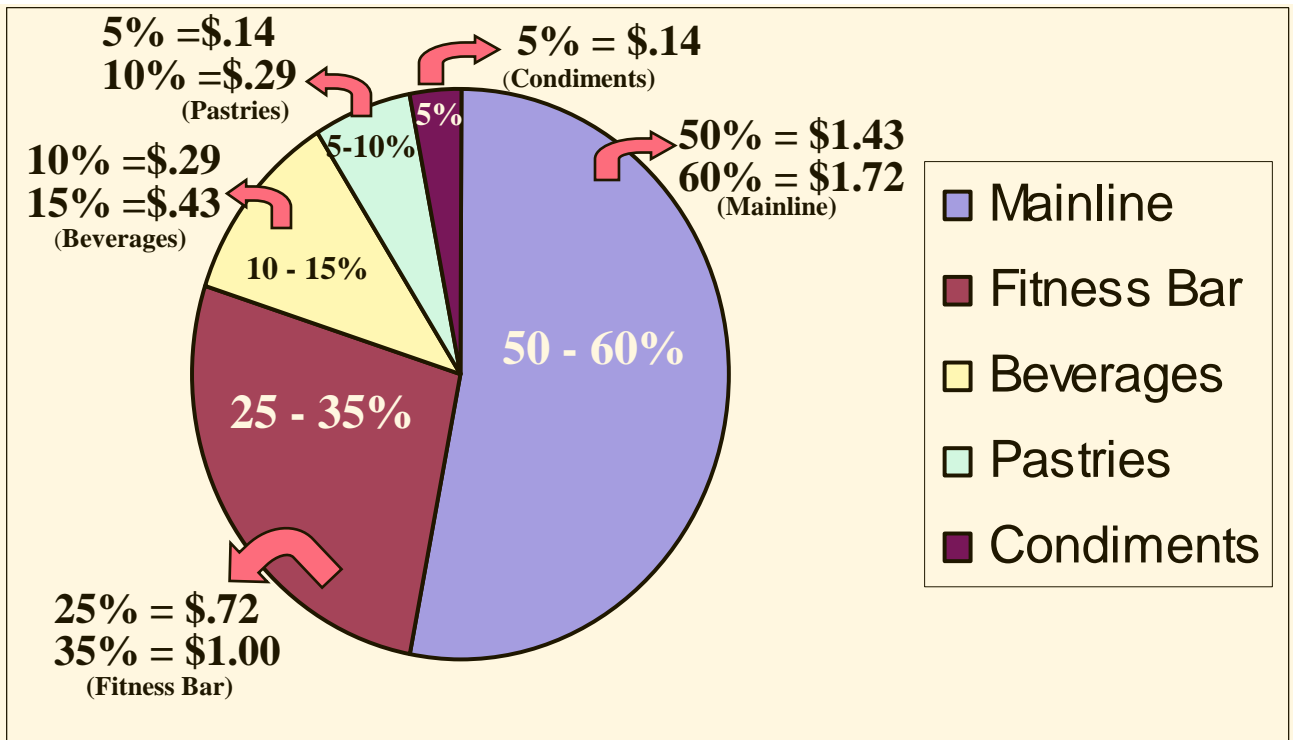
# BREAKFAST

## CONOPS

**TOTAL: \$14.28**

**AOR AFG**

**MAY 16 BDFA = \$2.86 (20%)**



**\*TOTAL % FOR EVERY MEAL  
SHOULD NEVER EXCEED 100%**

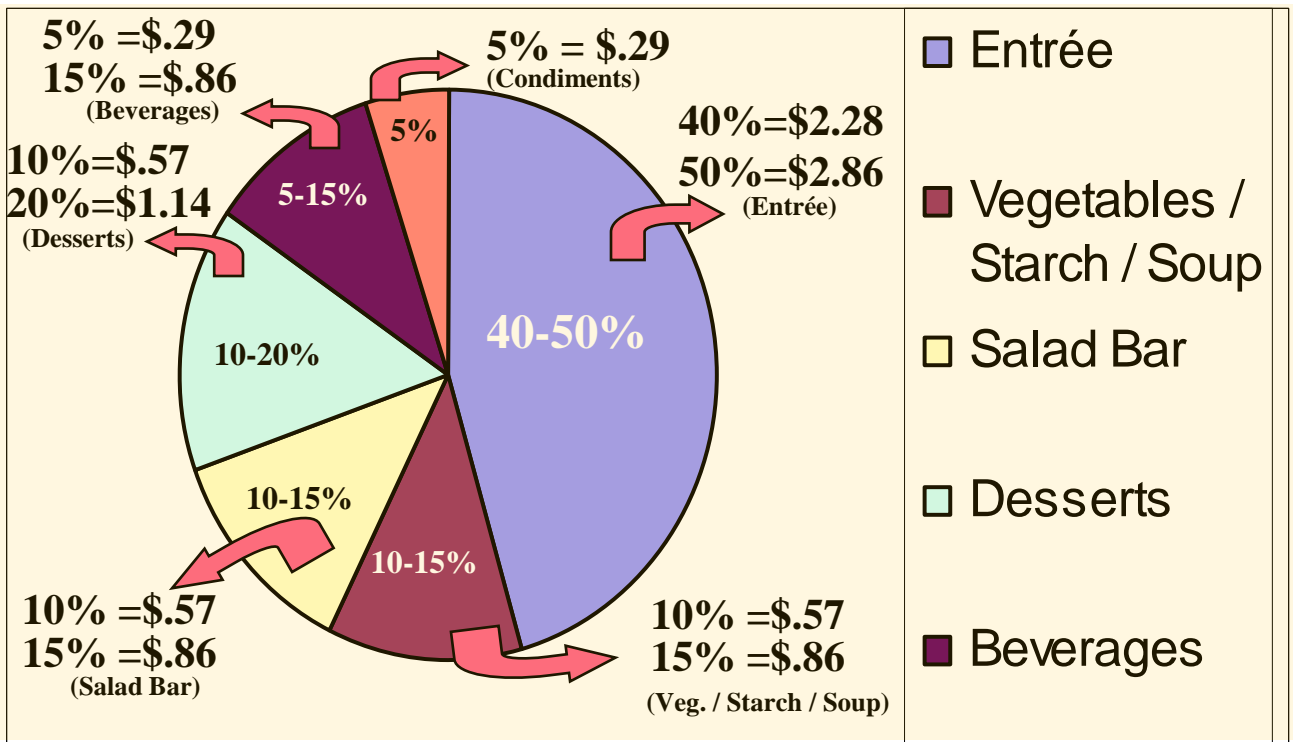
# LUNCH

## CONOPS

**TOTAL: \$14.28**

**AOR AFG**

**MAY 16 BDFA = \$5.71 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

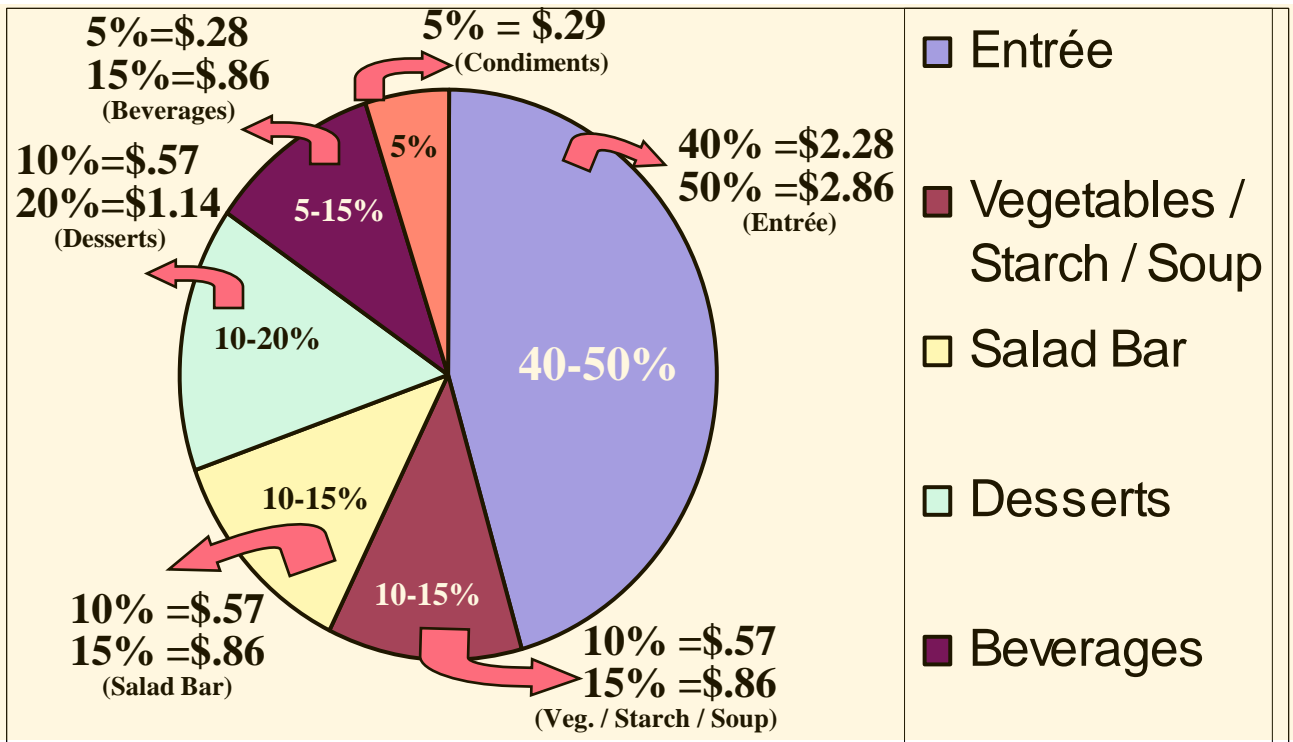
# DINNER

## CONOPS

**TOTAL: \$14.28**

**AOR AFG**

**MAY 16 BDFA = \$5.65 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**



## 1. BASIC DAILY FOOD ALLOWANCE (BDFA)

CONUS Ashore	\$7.81
Overseas Ashore (OCONUS)	\$7.81
Afloat Ships & Submarines	\$8.86

## 2. SUPPLEMENTAL FOOD ALLOWANCE (SFA)

All general messes, excluding submarines and Military Treatment Facilities, with:

1-99 total rations fed per day	see a, b, c, below
a. CONUS Ashore	\$1.15
b. Overseas Ashore (OCONUS)	\$1.15
c. Afloat ships	\$1.30
100 –149 total rations fed per day	\$0.55

**NOTE: Only one SFA level may be used on any particular Day. The appropriate SFA for the corresponding number Of rations fed for the day should be used.**

# Government Food Service

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## Prime Vendor Allowances for ASHORE General Messes

<u>Region</u>	<u>Contract#</u>	<u>Prime Vendor</u>	<u>Allowance</u>
<u>Caribbean</u>	#3224	Provisions Legrand, Inc.	\$4.30
<u>Central</u>	#3242	The Merchants Company (MS/LA)	\$2.85
<u>Central</u>	#3028	Labatt Food Service/OK/AR/TX	\$2.85
<u>Northeast</u>	#3582	U.S. Foodservice Baltimore (MD)	\$2.85
<u>Northeast</u>	#3248	Pocono Produce Co, Inc	\$2.85
<u>Northeast</u>	#3238	SYSCO Food Service of CT	\$2.85
<u>Northeast</u>	#3237	SYSCO Food Service of Northern NE	\$2.85
<u>Northeast</u>	#3236	Reinhart Food Service (Great Lakes)	\$2.85
<u>Northeast</u>	#3444	Lankford SYSCO (NC)	\$2.85
<u>Northeast</u>	#3551	SYSCO Hampton Roads (Tidewater)	\$2.85
<u>West</u>	#3567	U.S. Food Service Fullerton (CA/AZ)	\$2.55
<u>West</u>	#3228	USFS San Francisco	\$2.55
<u>West</u>	#3590	SYSCO Food Service of Seattle	\$2.55
<u>Central</u>	#3272	U.S. Food Service (Fort Worth, TX)	\$2.85
<u>Southeast</u>	#3557	SYSCO Food Service of Central FL	\$2.85
<u>Southeast</u>	#3559	SYSCO Central Alabama (AL)	\$2.85
<u>Pacific</u>	#3310	US Foods International, Inc. (USFI) (Korea)	\$4.30
<u>Southeast</u>	#3563	U.S. Food Service Lexington	\$2.85
<u>Southeast</u>	#3588	Reinhart I J Company (FL)	\$2.85
<u>Southeast</u>	#3587	Reinhart I J Co (GITMO)	\$4.30
<u>Europe</u>	#2985	Theodor Willie Intertrade GMBH	\$4.30
<u>Europe</u>	#3487	EBREX Food Services	\$4.30
<u>Europe</u>	#3065	TWI (Afghanistan/Uzbekistan/Tajikistan)	\$4.30
<u>Middle East</u>	#3150	Bahrain Maritime & Mercantile, BSC	\$4.30
<u>Middle East</u>	#3565	Bahrian Maritime & Mercantile,ISA,BSC	\$4.30
<u>Middle East</u>	#3653	Seven Seas Shiphandlers (Djibouti)	\$4.30
<u>MiddleEast</u>	#3200	Public Warehousing Co (Kuwait/Iraq)	\$4.30
<u>Pacific</u>	#3463	Food Service, Inc. (Okinawa)	\$4.30
<u>Pacific</u>	#3210	Quality Distributors (Guam)	\$4.30
<u>Pacific</u>	#3434	Coastal Pacific Food Dist.,Inc. (Japan)	\$4.30
<u>Pacific</u>	#3436	Coastal Pacific Food Dist.,Inc. (Diego Garcia)	\$4.30
<u>Pacific</u>	#3519	Y. Hata Ltd.	\$4.30



# Government Food Service

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## Prime Vendor Allowances for AFLOAT General Messes only

<b>Region</b>	<b>Contract#</b>	<b>Prime Vendor</b>	<b>Allowance</b>
Northeast	#3204	SYSCO of Hampton Roads (VA)	\$2.05
Northeast	#3585	Ettline Foods (Baltimore, DC)	\$2.05
Northeast	#3250	SYSCO Foods Northern NE (ME)	\$2.05
Northeast	#3238	SYSCO Foods New England (CT)	\$2.05
Southeast	#3057	US Foods Lexington SC	\$2.05
Southeast	#3586	Reinhart IJ Co (FL)	\$2.05
Southeast	#3224	Provisions Legrand PR	\$2.05
Southeast	#3283	Supreme Food Panama	\$2.05
Southeast	#3384	SYSCO Central (AL)	\$2.05
Southeast	#3452	SYSCO Foods Svc Central FL	\$2.05
Central	#3242	The Merchants Company (MS/LA)	\$2.05
Central	#3554	Labatt Food Service (Ingleside, TX)	\$2.05
Northwest	#3592	SYSCO Food Svc of Seattle (Seattle II)	\$2.35
Southwest	#3604	US Foods Los Angeles Div (SD)	\$2.35
Europe	#3482	TWI GMBHLB (England)	\$4.40
Europe	#3487	EBREX Food Services (So. Europe)	\$4.40

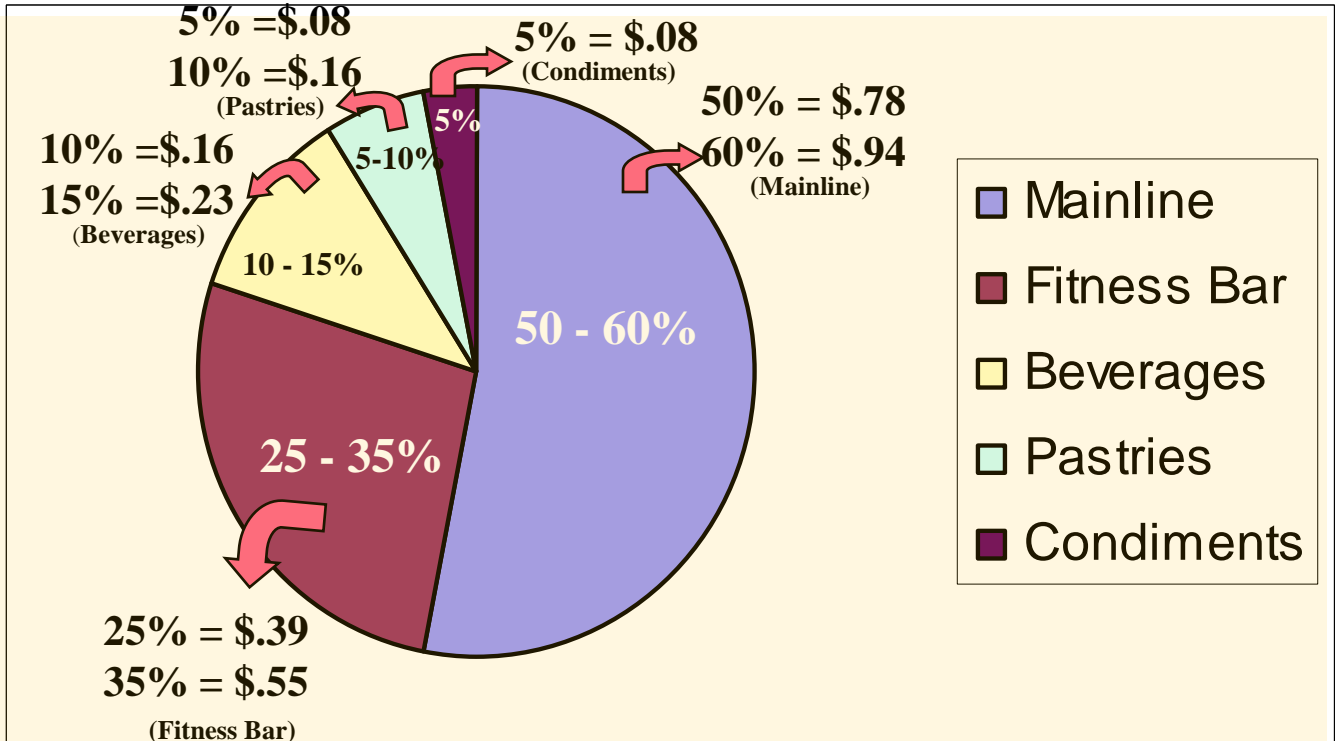
# BREAKFAST

**NAVY**

**TOTAL: \$7.81**

**CONUS & OCONUS ASHORE**

**APR-JUN 13 BDFE = \$1.56 (20%)**



**\*TOTAL % FOR EVERY MEAL  
SHOULD NEVER EXCEED 100%**

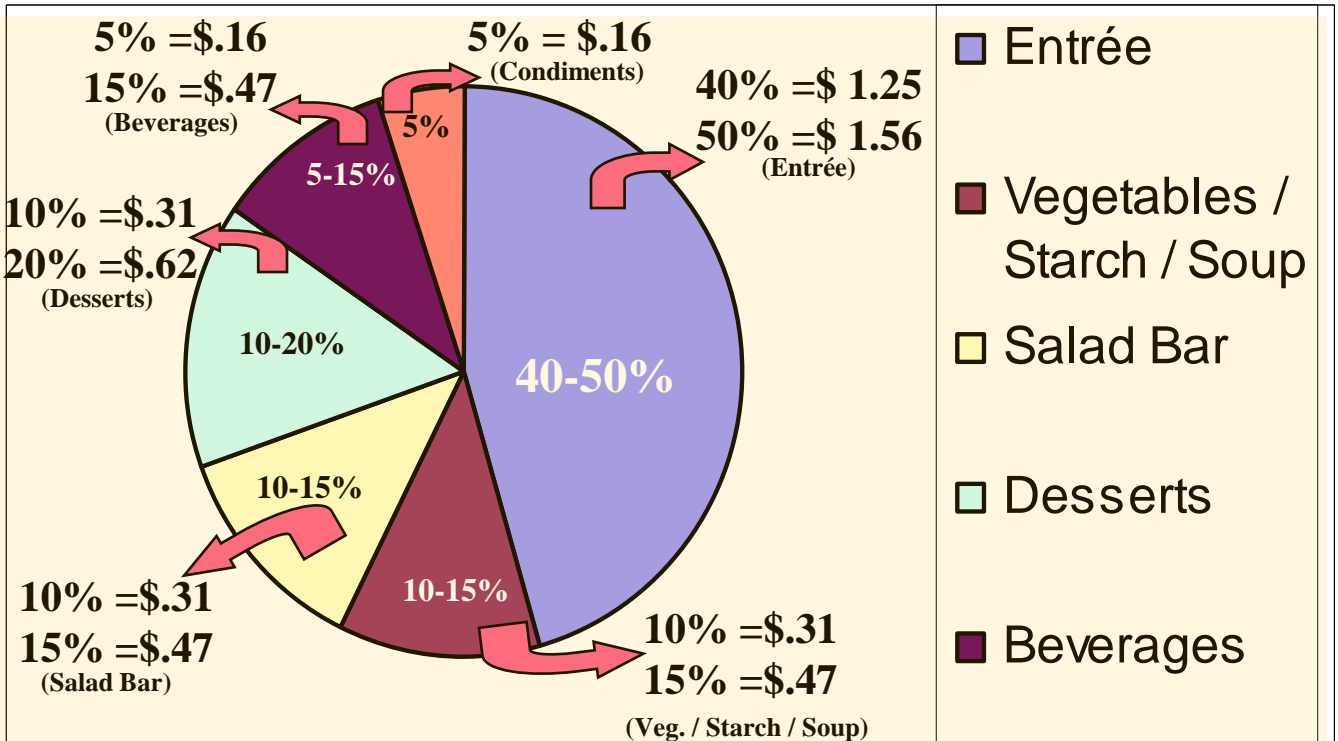
# LUNCH

**NAVY**

**TOTAL: \$7.81**

**CONUS & OCONUS ASHORE**

**APR-JUN 13 BDFE = \$3.12 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

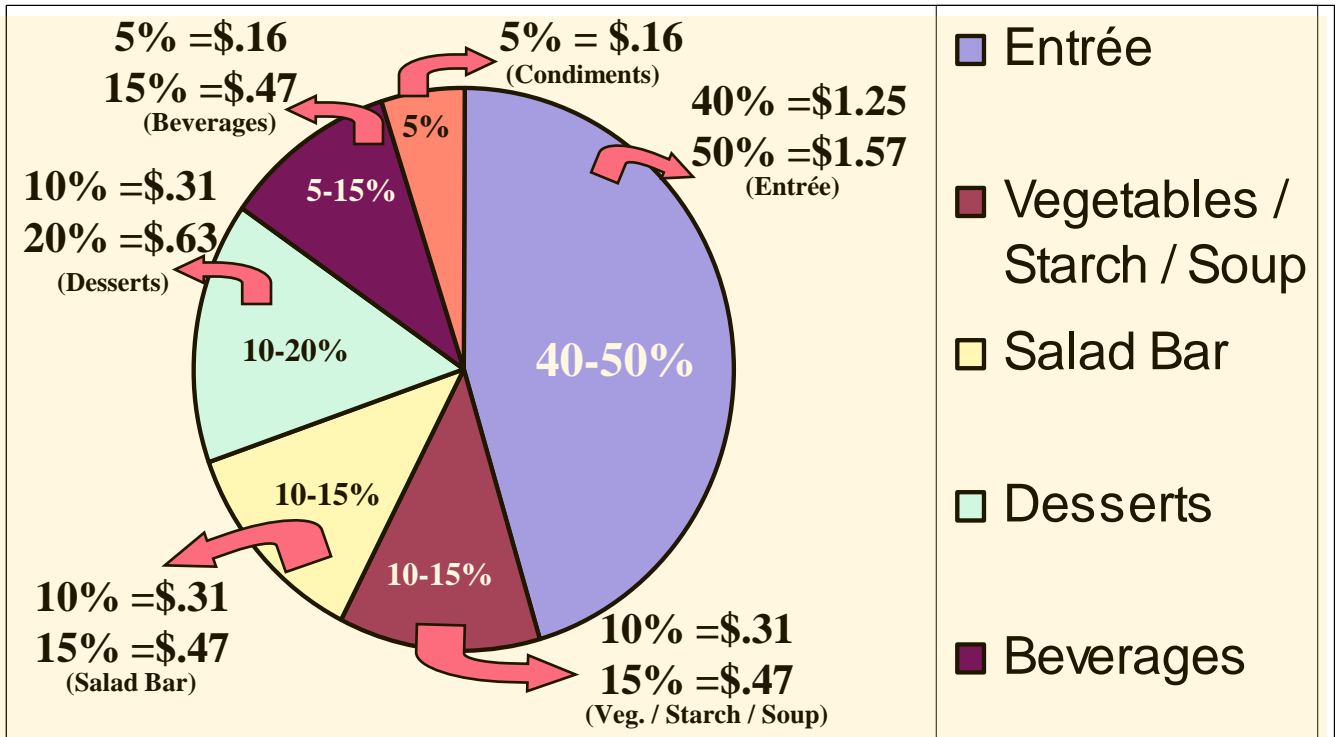
# DINNER

**NAVY**

**TOTAL: \$7.81**

**CONUS & OCONUS ASHORE**

**APR-JUN 13 BDFA = \$3.13 (40%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

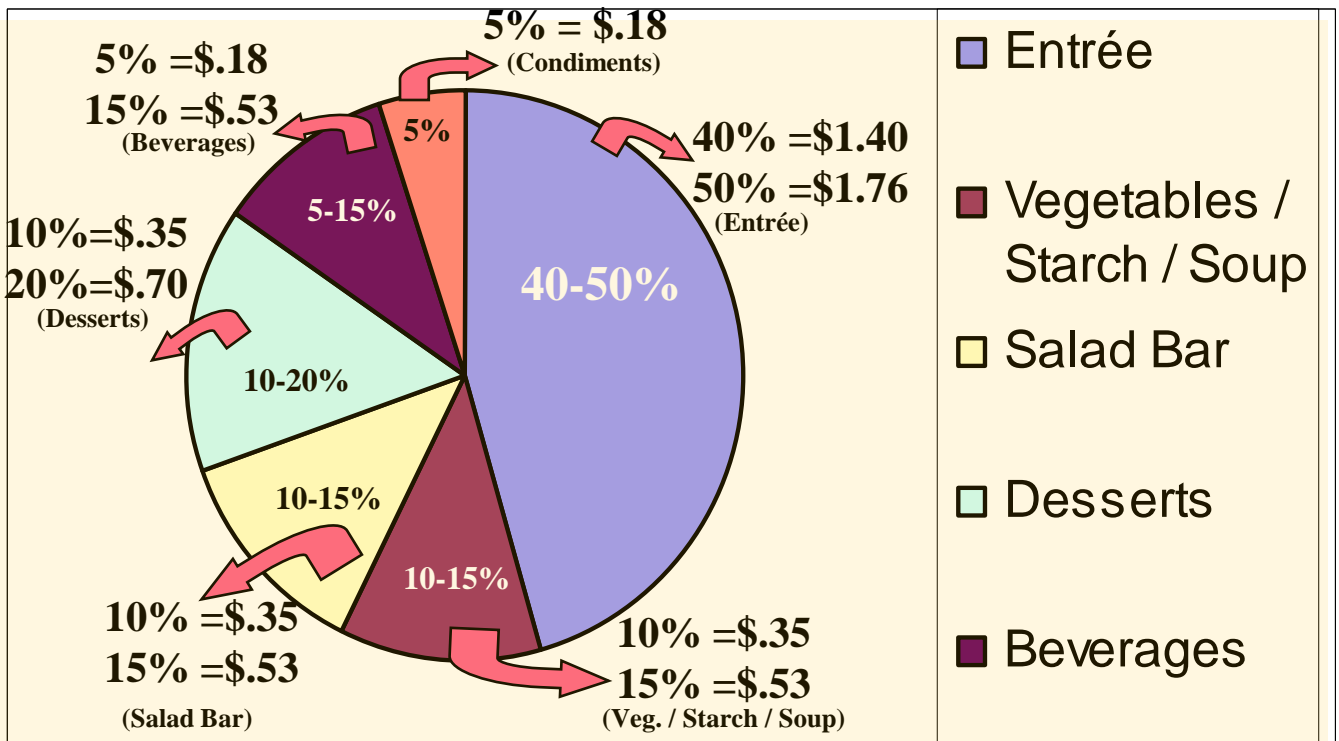
# BRUNCH

**NAVY**

**TOTAL: \$7.81**

**CONUS & OCONUS ASHORE**

**APR-JUN 13 BDFE = \$3.51 (45%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

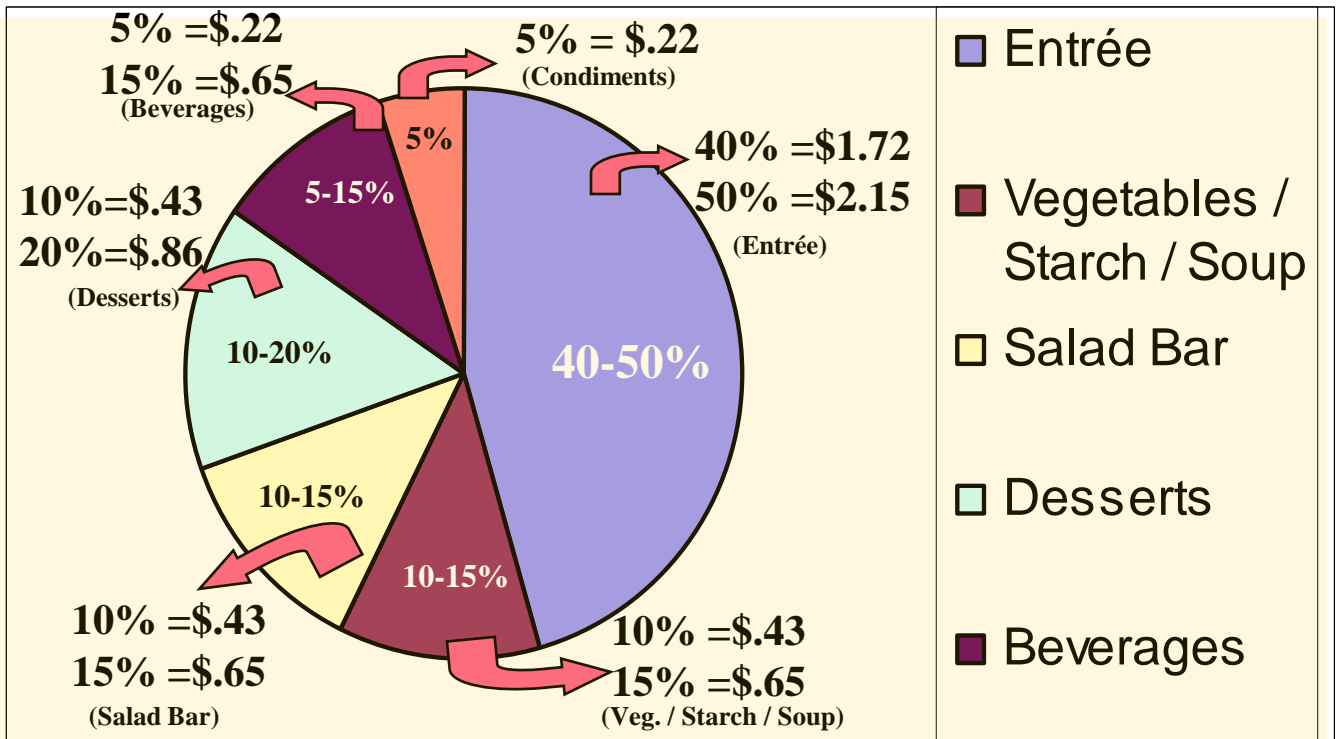
# SUPPER

**NAVY**

**TOTAL: \$7.81**

**CONUS & OCONUS ASHORE**

**APR-JUN 13 BDFA = \$4.30 (55%)**



**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

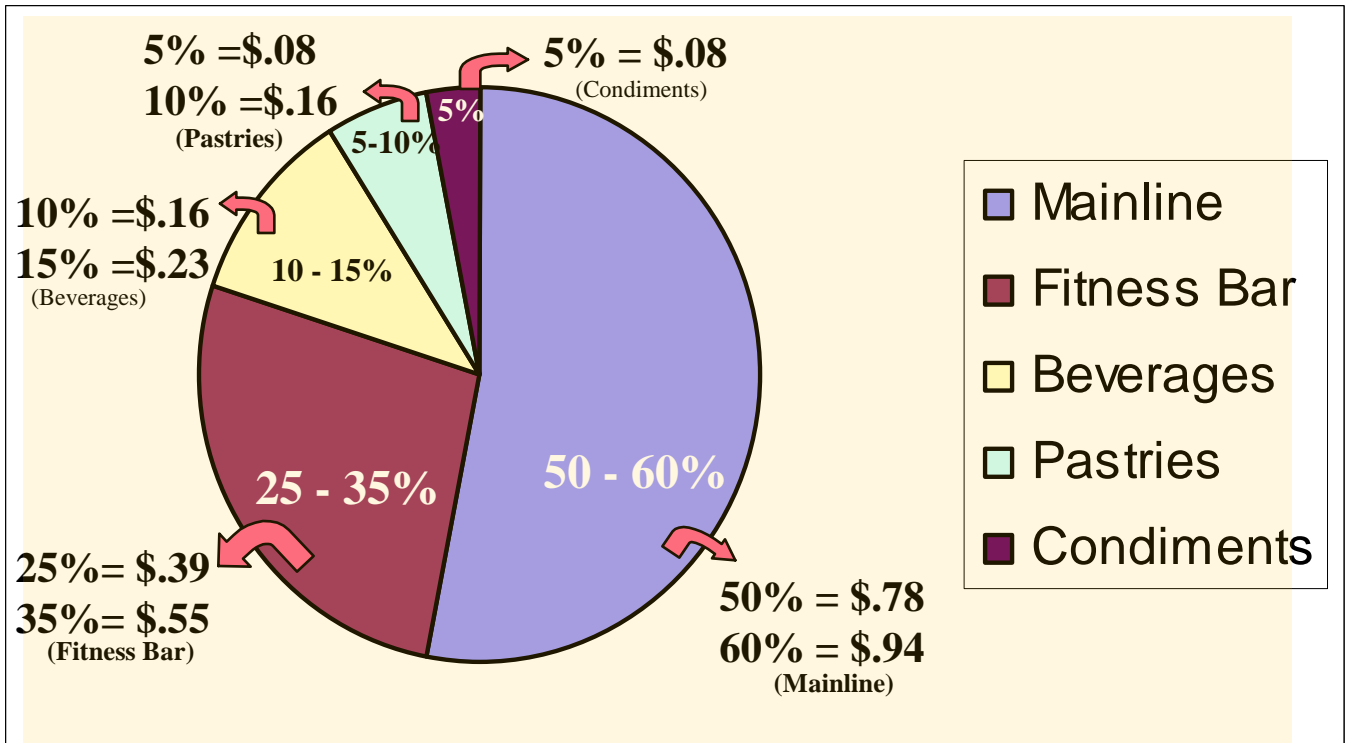
# BREAKFAST

## AIR FORCE

**TOTAL: \$7.80**

**AVERAGE**

**2004 BDFA = \$1.56 (20%)**



**NOTE BDFA WILL REMAIN THE SAME FOR THE ENTIRE YEAR**

**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

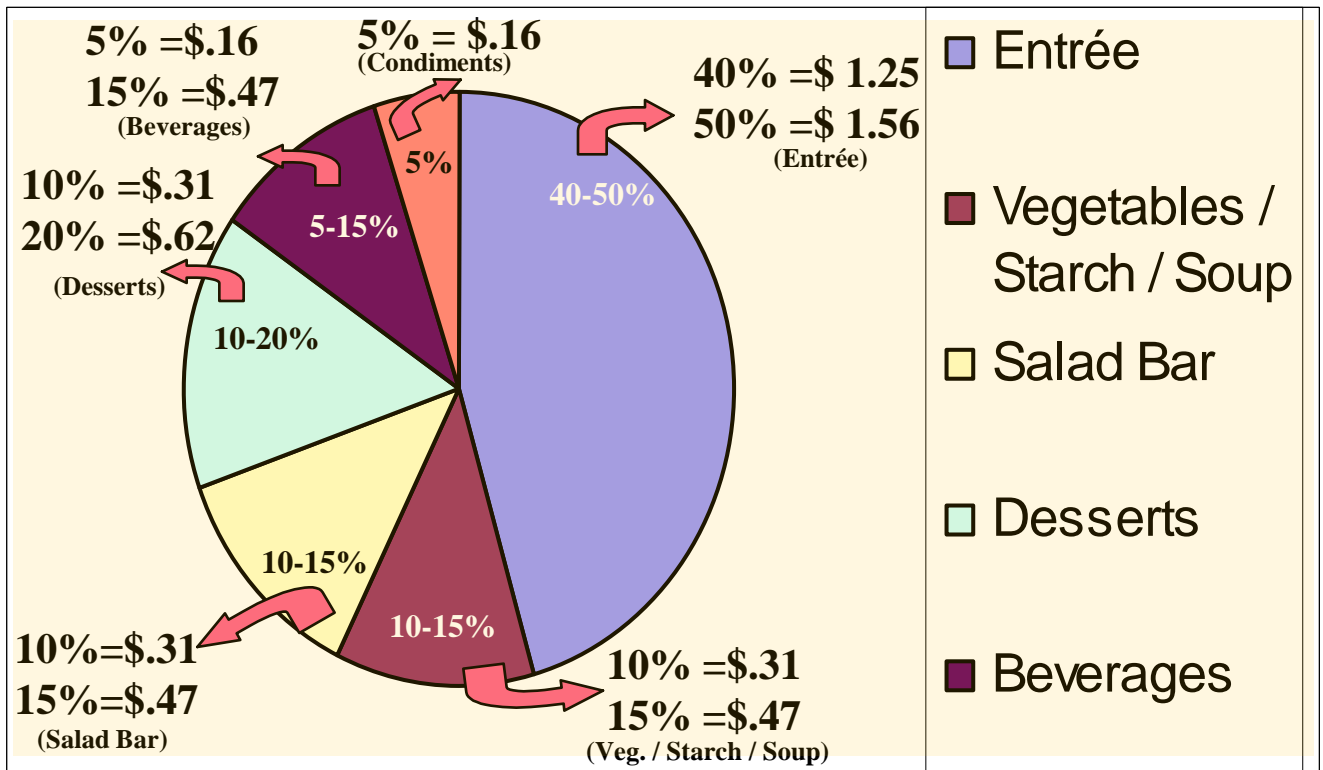
# LUNCH

## AIR FORCE

**TOTAL: \$7.80**

**AVERAGE**

**2004 BDFA = \$3.12 (40%)**



**NOTE BDFA WILL REMAIN THE SAME FOR THE ENTIRE YEAR**

**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**



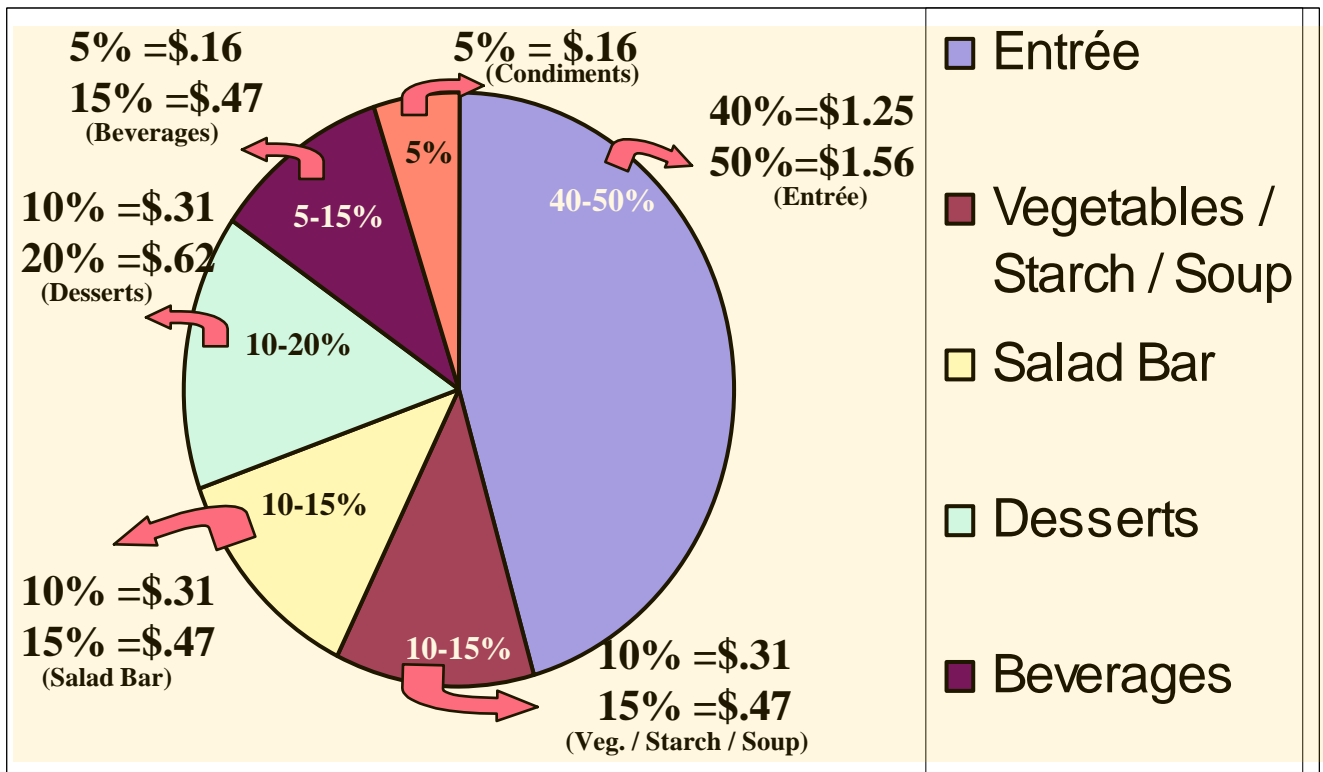
# DINNER

## AIR FORCE

**TOTAL: \$7.80**

**AVERAGE**

**2004 BDFA = \$3.12 (40%)**



**NOTE BDFA WILL REMAIN THE SAME FOR THE ENTIRE YEAR**

**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

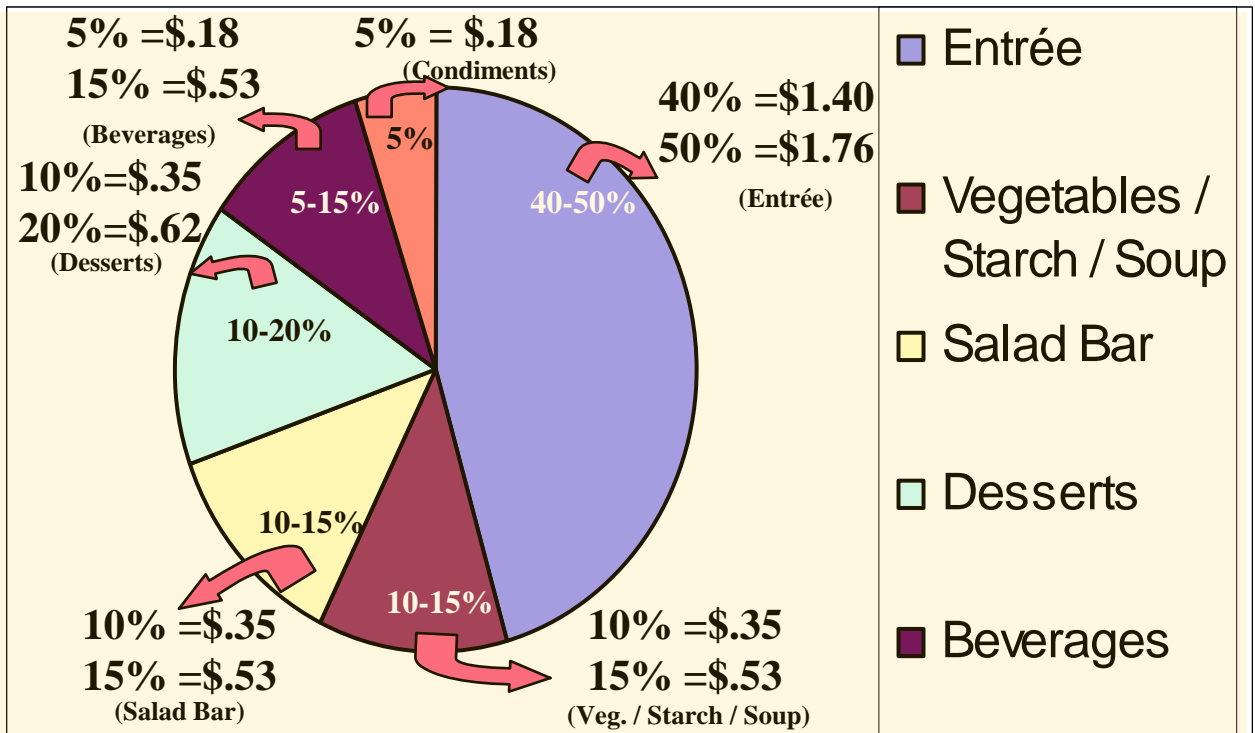
# BRUNCH

## AIR FORCE

**TOTAL: \$7.80**

**AVERAGE**

**2004 BDFA = \$3.51 (45%)**



**NOTE BDFA WILL REMAIN THE SAME FOR THE ENTIRE YEAR**

**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

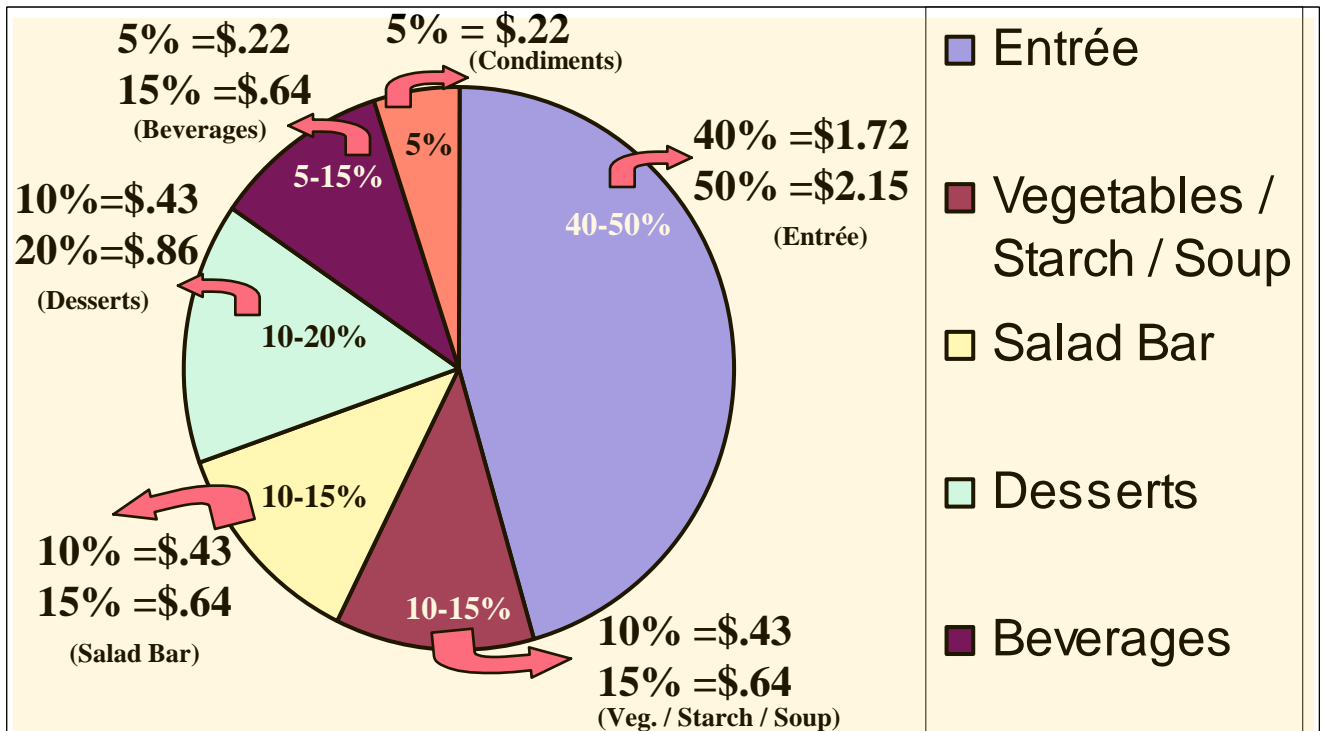
# SUPPER

## AIR FORCE

**TOTAL: \$7.80**

**AVERAGE**

**2004 BDFA = \$4.29 (55%)**



**NOTE BDFA WILL REMAIN THE SAME FOR THE ENTIRE YEAR**

**\*TOTAL % FOR EVERY MEAL SHOULD NEVER EXCEED 100%**

# Government Food Service

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## FY05 BDFA Comparison

(Produce included)

\$ per individual per day

Northeast Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
Ft Drum/Pocono (D3020)	5.822	5.889	6.101	6.127	6.045	6.040	6.059	6.243	6.220	5.996	6.213	6.262	6.084
Gr Lake/Reinhart (D3074)	5.946	5.935	5.931	5.976	5.937	5.943	5.931	5.934	5.574	5.561	5.582	5.673	5.827
ME/Sysco (D3027)	6.347	6.432	6.541	6.607	6.431	6.411	6.496	6.634	6.522	6.338	6.684	6.605	6.504
N Eng/Sysco (D3026)	7.002	7.051	7.207	7.307	7.113	7.190	7.240	7.469	7.508	7.361	7.518	7.626	7.299
NJ/Pocono (D3019)	6.130	6.184	6.198	6.159	6.143	6.107	6.129	6.078	6.049	6.170	6.064	6.100	6.126
WI/Reinhart (3034)	6.651	6.816	6.811	6.889	6.799	6.703	6.637	6.489	6.461	6.550	6.384	6.399	6.632
N MidAtl/Lankford (D2993)	6.114	6.123	6.164	6.154	6.685	6.172	6.155	6.043	6.117	6.096	5.956	6.191	6.164
IN/JW Holding (2996)	6.158												6.158
Tidwtr/Sysco Hmpt (D2990)	6.078	6.125	6.177	6.143	6.077	5.960	5.989	6.119	6.151	6.031	6.064	6.064	6.082
<b>AVERAGE NORTHEAST</b>	<b>6.250</b>	<b>6.319</b>	<b>6.391</b>	<b>6.420</b>	<b>6.404</b>	<b>6.316</b>	<b>6.330</b>	<b>6.376</b>	<b>6.325</b>	<b>6.262</b>	<b>6.308</b>	<b>6.365</b>	<b>6.338</b>

Southeast Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
AL/Cntrl/Sysco (D3104)	5.915	5.813	5.813	5.757	6.428	6.332	6.325	6.300	6.371	6.320	6.272	6.282	6.161
FL/Central/Sysco (D3097)	6.236	6.383	6.533	6.156	6.333	6.307	6.431	6.364	6.440	6.321	6.364	6.410	6.357
GA/PYA/Atlanta (D3105)	6.071	5.973	6.073	6.200	6.227	6.167	6.305	6.322	6.356	6.335	6.305	6.350	6.224
KY/Sysco Louis (D3021)	6.069	6.489	6.543	6.514	6.389	6.425	6.464	6.425	6.385	6.268	6.459	6.441	6.406
FL/JAX/Sysco (D3098)	5.874	6.253			6.087	6.076	6.225	6.160	6.190	6.261	6.161	6.193	6.148
VLDST GAI/CO (D3096)		6.251	6.305	6.471	6.107	6.173	6.293	6.214	6.132	6.331	6.335	6.355	6.270
NC/Lankford Sysco (D2978)	5.735	5.666	5.661	5.777	5.914	5.842	5.857	5.833	5.841	5.860	5.841	5.841	5.805
PR /Provisions(D3035)	6.353	6.586	6.489	6.488	6.510	6.506	6.522	6.745	6.740	6.748	6.728	6.786	6.600
SC/USFS (D3057)	7.978	6.131	6.304	6.314	6.027	6.061	6.123	6.147	6.210	6.203	6.221	6.191	6.326
IN/R Orr Sysco (D3022)	6.064	6.220	6.242	6.217	6.033	6.068	6.169	6.045	6.146	6.007	6.144	6.193	6.129
<b>AVERAGE SOUTHEAST</b>	<b>6.255</b>	<b>6.176</b>	<b>6.218</b>	<b>6.210</b>	<b>6.206</b>	<b>6.196</b>	<b>6.272</b>	<b>6.256</b>	<b>6.281</b>	<b>6.265</b>	<b>6.283</b>	<b>6.304</b>	<b>6.244</b>

Central Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
MO/IKS/US FDSVC (D3033)	6.144	6.258	6.277	6.270	6.143	6.131	6.180	6.273	6.272	6.087	6.259	6.301	6.216
Hood/Abil/LaBatt (D3006)	6.331	6.295	6.657	6.246	6.250	6.230	6.358	6.550	6.464	6.295	6.526	6.563	6.397
MS/LA/Merchants (D3018)	6.078	6.045	6.066	6.137	6.264	6.146	6.158	6.256	6.247	6.222	6.226	6.243	6.174
OK/AR/TX/Labatt (D3028)	6.078	6.348	6.337	6.285	6.205	6.189	6.245	6.432	6.377	6.237	6.476	6.510	6.310
AR/Sysco of AR (D3029)	6.858	6.852	6.848	7.159	6.637	6.690	6.747	6.928	6.894	6.662	6.388	6.423	6.757
ND/GFG Fd Svc (D3069)	5.968	6.173	6.163	6.171	6.224	6.381	6.400	6.335	6.318	6.300	6.275	6.270	6.248
SD/Reinhart (D3073)	6.713	6.768	6.872	6.421	6.105	6.574	6.631	6.680	6.702	6.699		7.267	6.676
NE/MN/Reinhart (D3072)	6.456	6.548	6.544	6.324	6.143	7.079	7.412	7.311	7.340	7.299	7.207	7.209	6.908
S ANT/ILABATT/3 (D3159)								6.535	6.516	6.427	6.568	6.595	6.528
S ANT/ILABATT/FTSAMHOUST (D3120)								6.358	6.270	6.308	6.294	6.291	6.304
San Anti/LaBatt (D3143)										6.167	6.222	6.375	6.255
San Anti/LaBatt (D2986)	6.323	6.187	6.200	6.083	6.107	6.102	6.202	6.378	6.295				6.209
<b>AVERAGE CENTRAL</b>	<b>6.328</b>	<b>6.386</b>	<b>6.440</b>	<b>6.344</b>	<b>6.231</b>	<b>6.391</b>	<b>6.481</b>	<b>6.549</b>	<b>6.518</b>	<b>6.428</b>	<b>6.444</b>	<b>6.550</b>	<b>6.430</b>

West Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
AZ Shamrock (D3109)	6.027	6.205	6.269	6.264	6.165	6.071	6.193	6.090	6.141	6.199	6.284	6.278	6.182
San Fran/Sysco (D3023)	6.521	6.641	6.627	6.625	6.526	6.521	6.702	6.528	6.549	6.575	6.565	6.596	6.581
COM/WY Shamrock (D3010)	6.345	6.336	6.352	6.438	6.406	6.419	6.479	6.545	6.610	6.491	6.591	6.621	6.469
NM/Alliant (D3008)	6.764	6.645	6.649	6.589	6.484	6.510	6.658	6.778	6.692	6.516	6.758	6.756	6.650
NV/Alliant (D2979)	6.790	6.794	6.783	6.790	6.676	6.614	6.630	6.696	6.681	6.671	6.812	6.812	6.729
ID/FSA (D3032)	7.019	7.172	7.203	7.280	7.033	6.976	7.002	7.091	7.130	7.057	7.114	7.148	7.102
S CA/Webb(D2995)	6.580	6.595	6.617	6.597	6.568	6.472	6.675	6.560	6.546	6.652	6.543	6.601	6.584
MT/Sysco(D3068)	6.578	6.698	6.649	6.760	6.581	6.840	7.249	7.304	7.363	7.396	7.120	7.089	6.968
Seattle/Sysco(D3055)	6.064	6.412	6.502	6.457	6.288	6.317	6.336	6.376	6.447	6.398	6.442	6.456	6.375
Spokane Sysco (D3031)	6.736	6.799	6.804	6.832	6.527	6.406	6.493	6.559	6.509	6.492	6.502	6.480	6.595
UT/Sysco (D3005)	7.097	7.062	7.011	6.989	6.867	6.813	6.799	6.883	6.850	6.867	6.859	6.901	6.917
<b>AVERAGE WEST</b>	<b>6.593</b>	<b>6.668</b>	<b>6.679</b>	<b>6.693</b>	<b>6.556</b>	<b>6.542</b>	<b>6.656</b>	<b>6.674</b>	<b>6.683</b>	<b>6.665</b>	<b>6.690</b>	<b>6.703</b>	<b>6.650</b>

Ships	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
Ingliside/LaBatt (D3017)	6.379	6.454	6.458	6.348	6.227	6.350	6.415	6.233	6.123	6.219	6.201	6.221	6.303
Norfolk CLF/MDV (3071)	6.452	6.503	6.544	6.544	6.424	6.325	6.392	6.497	6.497	6.424	6.497	6.497	6.466
Norfolk/Sysco (D3001)	6.020	6.115	6.098	6.057	6.020	5.916	5.976	6.041	6.039	6.034	6.055	6.159	6.044
SD Ships/US Fd (D3051)	6.188	6.294	6.314	6.473	6.401	6.238	6.371	6.245	6.286	6.372	6.269	6.277	6.311
Seattle CLF/Sysco (D3054)	6.536	6.630	6.611	6.652	6.488	6.494	6.311	6.347	6.371	6.326	6.336	6.334	6.453
Seattle II/Sysco (D3053)	6.598	6.605	6.601	6.637	6.446	6.651	6.428	6.453	6.526	6.482	6.492	6.502	6.535
<b>AVERAGE SHIPS</b>	<b>6.362</b>	<b>6.434</b>	<b>6.438</b>	<b>6.452</b>	<b>6.334</b>	<b>6.329</b>	<b>6.316</b>	<b>6.303</b>	<b>6.307</b>	<b>6.310</b>	<b>6.308</b>	<b>6.332</b>	<b>6.352</b>



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European Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
UK/Bosnia/TWI (3062)	7.267	7.462	7.561	7.595	7.609	7.662							7.526
Germany/TWI (D2985)	7.275	7.219	7.102	7.156	7.296	7.534	7.519	7.525	7.463	7.485	7.492	7.490	7.380
A/Uzbekstan/Tshkt (D3063)	8.383	8.567	8.621	8.708	8.738	8.787	8.669	8.675	8.667	8.687	8.688		8.654
AF/Uzbekstan/Tshkt (D3065)	8.644	8.790	8.827	8.889	8.963	8.968	8.835	8.556	8.548	8.579	8.604	8.650	8.738
S Eur/E brex (D3059)	8.020	7.940	8.197	8.154	8.362	8.304	8.409	8.404	8.351	8.239	8.411	8.384	8.265
<b>AVERAGE EUROPE</b>	<b>7.918</b>	<b>7.996</b>	<b>8.062</b>	<b>8.100</b>	<b>8.194</b>	<b>8.251</b>	<b>8.358</b>	<b>8.290</b>	<b>8.257</b>	<b>8.248</b>	<b>8.299</b>	<b>8.175</b>	<b>8.168</b>
Middle East Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
Bahrain/BMMI (D3003)	8.383	8.954	8.818	8.818	8.886	8.686	8.686	8.673	9.192	8.572	8.609	8.609	8.741
Dubai/Seven Seas (D3138)	7.843	7.710	7.724	7.739	7.711	7.705	7.805	7.816	7.868	7.496	6.972	6.980	7.614
Qatar/PWC(D3070)	8.969	8.969	8.856	8.812	8.758	8.757	8.812	8.841	8.824	8.999	8.553	8.550	8.808
Iraqi/Kuwait/PWC (D3083)	8.924	8.953	8.837	8.918	8.977	9.045	9.044	9.049	9.036	9.340	9.312	9.614	9.087
<b>AVERAGE MIDDLE EAST</b>	<b>8.530</b>	<b>8.647</b>	<b>8.559</b>	<b>8.572</b>	<b>8.583</b>	<b>8.548</b>	<b>8.587</b>	<b>8.595</b>	<b>8.730</b>	<b>8.602</b>	<b>8.362</b>	<b>8.438</b>	<b>8.563</b>
Pacific Region	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	AVG
Guam/Quality Dist (D3002)	7.833	8.105	7.828	7.689	7.244	6.817	6.965	6.978	7.105	7.267	7.279	7.280	7.366
Japan/Coastal (D3046)	7.594	7.725	8.008	8.062	7.832	8.139	8.065	7.679	7.733	7.748	8.238	8.238	7.922
Korea / USFI (D3084)	7.652	7.676	7.913	8.128	8.399	8.300	8.546	8.425	8.374	8.396	8.439	8.465	8.226
Singapore/Coastal P (D3047)	7.554	7.570	7.614	7.675	7.532	7.877	7.877	7.713	7.728	7.966	7.892	7.892	7.741
HI/Y Hata (D3132)	6.814	6.900	6.657	6.644	6.761	6.756	6.838	6.932	6.948	7.379	7.368	7.344	6.945
Diego Garcia/Coastal (D3048)	6.844	6.876	6.980	6.977	6.942	7.194	7.194	7.114	7.124	7.079	7.263	7.263	7.071
HI Ships/Y Hata(D3050)	6.638	6.732	6.657	6.663	6.763	6.744	6.848	6.914	6.960	6.967	6.960	6.990	6.820
Alaska/Sysco (D2988)	7.556	7.731	7.864	7.883	7.578	7.752	7.761	7.806	7.885	7.821	7.828	7.828	7.774
Okinawa / Multi (D3076)	7.143	7.136	7.074	7.042	7.154	7.116	7.023	7.090	7.085	7.083	7.108	7.127	7.098
<b>AVERAGE PACIFIC</b>	<b>7.292</b>	<b>7.383</b>	<b>7.399</b>	<b>7.418</b>	<b>7.356</b>	<b>7.411</b>	<b>7.457</b>	<b>7.406</b>	<b>7.438</b>	<b>7.523</b>	<b>7.597</b>	<b>7.603</b>	<b>7.440</b>
<b>CONUS Average</b>	<b>6.369</b>	<b>6.398</b>	<b>6.447</b>	<b>6.432</b>	<b>6.355</b>	<b>6.367</b>	<b>6.445</b>	<b>6.475</b>	<b>6.466</b>	<b>6.419</b>	<b>6.444</b>	<b>6.494</b>	<b>6.427</b>
<b>OCONUS Average</b>	<b>7.396</b>	<b>7.484</b>	<b>7.490</b>	<b>7.511</b>	<b>7.480</b>	<b>7.505</b>	<b>7.513</b>	<b>7.479</b>	<b>7.510</b>	<b>7.520</b>	<b>7.516</b>	<b>7.486</b>	<b>7.491</b>

# SOURCES and CONTACTS

## For Government Feeding Operations

*Subsistence, Exchange Food Service, Veterans Canteens . . .*

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Executive Business Media, 825 Old Country Road, Westbury, N.Y. 11590

**Jerry Thornton** Associate Publisher - [jerry@ebmpubs.com](mailto:jerry@ebmpubs.com)

(516) 334-3030 Fax (516) 334-3059

#### ARMY

*Joint Culinary Center of Excellence, Fort Lee, Va.*

**Lt. Col. Damon S. Varnado, USA** Director

(804) 734-3007

**Frederick Jackson** Executive Officer/Director, Special Programs

(804) 734-3390

**CW5 Princido Texidor, USA** Army Food Advisor

(804) 734-3072

*Army Center of Excellence, Subsistence, Fort Lee, Va.*

**David Staples** Director, Operations

(804) 734-3345

**Cara Vartuli-Dusablou** Chief, Concepts, Systems and Policy

(804) 734-4862

**Beverly Hamlette**, Field Feeding Specialist

(804) 734-4584

*U.S. Army Installation Management Command, San Antonio, Texas*

**Leroy Williams** Food Service Specialist

(210) 466-0545

#### **Branded Restaurants**

(210) 424-8697

**Clemente Berrios Jr.** Program Manager, Joint Services Prime Vendor Program

(210) 466-1301

*Army & Air Force Exchange Service, Dallas, Texas*

**Trinidad "Trini" Saucedo** Senior Vice President, Services and Food Directorate

(214) 312-6871

**Richard Pickering** Vice President, Services and Food

(214) 312-6180

#### MARINE CORPS

*Headquarters, U.S. Marine Corps/Foodservice and Subsistence Branch, Arlington, Va.*

**Maj. Richard D. Kohler, USMC** Director, Marine Corps Food Service Program

(703) 604-4170/4171/4159

*Headquarters, U.S. Marine Corps/Marine Corp Community Services, Quantico, Va.*

**Ric Pomeroy** Head, Food, Hospitality and Entertainment

(703) 784-3811

# SOURCES and CONTACTS

*Continued*

## **NAVY**

*U.S. Naval Supply Systems Command/Navy Family Support, Mechanicsburg, Pa.*

**Cdr. Bert Hornyak, SC, USN** Director, Food Service Division

(717) 605-7243

*Navy Exchange Service Command, Virginia Beach, Va.*

**Dennis Wilkerson** Manager, Food Service Program

(757) 631-3564

*Commander, Navy Installations Command, Washington, D.C.*

**Karin George** Food Service Ashore

(202) 433-4640

**Ray Nevin** MWR Food and Beverage Program Manager

(202) 433-3321

## **AIR FORCE**

*U.S. Air Force Installation & Mission Support Center, JBSA-Lackland, Texas*

(210) 395-7531

**Col. Marc D. Piccolo, USAF** Commander, Air Force Services Activity

**Joanne Dimitriou** Executive Director, Air Force Services Activity

**Col. Mike Lamb, USAF** Director of Operations, Food and Beverage

**John Kunding** Chief, Food and Beverage Division

**Jim Krueger** Chief, Food and Beverage Business Development Section

**Bill Spencer** Chief, Food and Beverage APF Operations Section

**John Boyd** Chief, Food and Beverage NAF Operations Section

**Ian Pritchard** Chief, Food and Beverage Technology Section

**Steve Bedford** Chief, Food and Beverage Portfolio Management Section

## **COAST GUARD**

*Headquarters, U.S. Coast Guard Subsistence Program, Washington, D.C.*

**Capt. Matt Kleiman, USCG** Chief, Behavioral Health Services Division

(202) 475-5155

**CWO4 Chad A. Adams, USCG** Food Service Program Manager

(202) 475-5149

*Coast Guard Community Services Command, Chesapeake, Va.*

**Gary S. Scheer** Director, Morale, Well-Being and Recreation

(757) 420-2480

## **VETERANS CANTEEN SERVICE**

*Headquarters, Veterans Canteen Service, St. Louis, Mo.*

**Ray Tober** Director

(314) 845-1207

**Renee Claypool** Director, Food Operations

(314) 845-1242

# SOURCES and CONTACTS

*Continued*

## **DEFENSE LOGISTICS AGENCY**

*DLA Troop Support, Philadelphia, Pa.*

**Capt. Chris Mosher, SC, USN** Director, Subsistence Supply Chain

(215) 737-2900

**Richard Faso** Director, Customer Operations, Subsistence Supply Chain

(215) 737-2952

**Gina Vasquez** Director, Supplier Operations, Subsistence Supply Chain

(215) 737-2902

**Tim Dlugokecki** Chief/Contracting Officer

(215) 737-7445

## **DEPARTMENT OF VETERANS AFFAIRS**

*VA Central Office, Washington, D.C.*

**Ellen Bosley** Director, Nutrition and Food Services

**Anne Utech, RD** Program Manager

(202) 461-7153

## **ASSOCIATIONS**

*International Military Community Executives Association (IMCEA), Austin, Texas*

(571) 296-9505

*Research & Development Associates (R&DA), San Antonio, Texas*

**John McNulty** Executive Director (210) 493-8024

*American Logistics Association (ALA), Washington, D.C.*

**Bob Ellis** Vice President, Exchange/MWR (NAF) Member Services (202) 466-2520