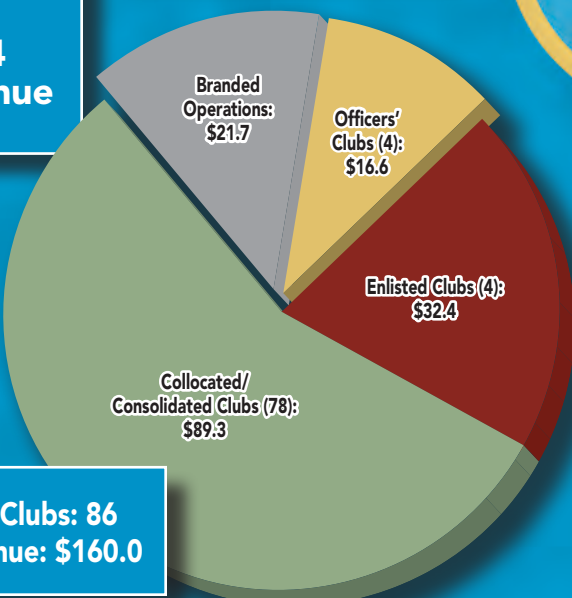


# AIR FORCE CLUB, CLASS SIX STORE AND INN LOCATIONS



**U.S. Air Force Clubs Fiscal 2014 Sales & Revenue (in millions)**



**Total Number of Clubs: 86  
Total Sales & Revenue: \$160.0**

# HEADQUARTERS PERSONNEL

<p><b>U.S. AIR FORCE DIRECTORATE OF SERVICES</b> 1040 Air Force Pentagon Washington, DC 20330-1040 Phone: (571) 256-8598 <a href="http://www.usafservices.com">www.usafservices.com</a></p> <p><b>Director</b> Brig. Gen. Lenny Richoux, USAF</p> <p><b>Deputy Director</b> Horace L. Larry, SES</p>	<p><b>Executive Officer</b> Maj. Mary Dugan, USAF</p> <p><b>Chief, Operations Division</b> Col. Anthony Lanuzo, USAF</p> <p><b>Chief, Sustainment Branch</b> Owen Davies</p> <p><b>Chief, Child &amp; Youth (C&amp;Y) Programs Branch</b> Dr. Candace Bird</p>	<p><b>Chief, Armed Forces Entertainment</b> Lt. Col. John Ponton, USAF</p> <p><b>Chief, Airmen &amp; Family Care Division</b> Tamre Newton</p> <p><b>Chief, Warrior &amp; Survivor Care</b> Lt. Col. Kim Rhoades, USAF</p> <p><b>Chief, Airmen &amp; Family Readiness</b> Carl Buchanan</p>	<p><b>Chief, Comprehensive Airmen Fitness</b> Lt. Col. Todd Alcott, USAF</p> <p><b>Chief, Policy Integration</b> Lt. Col. Alonzo Bray, USAF</p> <p><b>Chief, Resource Oversight</b> Mark Montgomery</p> <p><b>Chief, Uniforms and Recognition</b> Lt. Col. Steven Botsford, USAF</p>
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<p><b>AIR FORCE INSTALLATION &amp; MISSION SUPPORT CENTER (AFIMSC)</b> 2261 Hughes Ave. Lackland AFB, TX 78236-9854 Phone: (210) 395-1906</p> <p><b>Commander</b> Maj. Gen. Theresa C. Carter, USAF</p> <p><b>Vice Commander</b> Col. Gregory J. Reese, USAF</p> <p><b>Executive Director</b> Terry Edwards</p> <p><b>Command Chief</b> Chief Master Sgt. Jose A. LugoSantiago, USAF</p> <p><b>AIR FORCE SERVICES ACTIVITY</b> 2261 Hughes Ave, Suite #156 Lackland AFB, TX 78236-9854 Phone: (210) 652-7124</p> <p><b>Commander</b> Col. Marc D. Piccolo, USAF</p>	<p><b>Executive Director</b> Jo Anne M. Dimitriou</p> <p><b>Executive Officer</b> Capt. Yaira E. Nevarez, USAF</p> <p><b>DIRECTORATE OF OPERATIONS</b> (210) 395-7531 • Fax: (210) 395-7525</p> <p><b>Chief</b> Col. Michael Lamb, USAF</p> <p><b>Chief, Air Force Lodging Division</b> Vacant</p> <p><b>Chief, Reserve, Readiness &amp; Fitness Division</b> Maj. Kristi Contardo, USAF</p> <p><b>Chief, Air Force Food &amp; Beverage Division</b> Vacant</p> <p><b>Senior Enlisted Leader, Air Force Food &amp; Beverage Division</b> Vacant</p> <p><b>Chief, Business Development Branch</b> Jim Krueger</p>	<p><b>Chief, APF Food &amp; Beverage Operations Branch</b> William Spencer</p> <p><b>Chief, NAF Food &amp; Beverage Operations Branch</b> Michael Therriat</p> <p><b>Chief, FTI Portfolio Management Branch</b> Steve Bedford</p> <p><b>Chief, Food &amp; Beverage Technology Branch</b> Ian Pritchard</p> <p><b>Chief, FTI Business Analysis Section</b> Michael Cecil</p> <p><b>DIRECTORATE OF PROGRAMS</b> (210) 395-7489 • Fax: (210) 395-7494</p> <p><b>Director</b> Jonathan Grammer</p> <p><b>Chief, Community Programs Division</b> Frank Black Jr.</p> <p><b>Chief, Child and Youth Programs Division</b> Heidi Welch</p>	<p><b>Chief, Child Development Programs Branch</b> Patti Ann Mehrens</p> <p><b>Chief, Youth Programs Branch</b> Con Fisher</p> <p><b>Chief, Business Recreation Branch</b> Vacant</p> <p><b>Golf Program Manager</b> Chris Bowles</p> <p><b>Bowling Program Manager</b> Don Freund</p> <p><b>ODR Program Manager</b> Phil Heeg</p> <p><b>Aero Club Program Manager</b> Eric Ireland</p> <p><b>Chief, Community &amp; Leisure Branch</b> Sandy Hillard</p> <p><b>Chief, Gaming Branch</b> Bill Wilcox</p> <p><b>Chief, Entertainment Branch</b> Tom Edwards</p> <p><i>AFNAFPO personnel listings on page 43</i></p>
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# AIR FORCE CLUBS

## AIR FORCE CLUBS

### Fiscal 2014 Sales & Revenue



#### Top 10 Air Force Collocated/Consolidated Clubs Ranked by Fiscal 2014 Sales & Revenue

FY14 Rank	Location	FY14 Sales & Revenue	FY13 Rank
1	JBSA, San Antonio, Texas	\$7,021,971	1
2	Misawa AB, Japan	\$6,215,374	2
3	RAF Lakenheath, U.K.	\$5,024,663	3
4	Kunsan AB, Korea	\$3,555,065	14
5	JB Charleston, Charleston AFB, S.C.	\$3,388,463	4
6	Wright-Patterson AFB, Ohio	\$2,866,605	5
7	Aviano AB, Italy	\$2,784,501	8
8	RAF Mildenhall, U.K.	\$2,628,668	7
9	Robins AFB, Ga.	\$2,584,356	9
10	Spangdahlem AB, Germany	\$2,557,837	6

**Number of Collocated/Consolidated Clubs: 78**  
**Total Dollar Volume (Sales & Revenue): \$89,282,738**

#### Top Air Force Enlisted Clubs Ranked by Fiscal 2014 Revenue

FY14 Rank	Location	FY14 Sales & Revenue	FY13 Rank
1	Kadena AB, Okinawa, Japan	\$15,853,820	1
2	Osan AB, Republic of South Korea	\$5,714,788	2
3	Yokota AB, Japan	\$5,632,900	3
4	Ramstein AB, Germany	\$5,263,371	4

**Total Number of Enlisted Clubs: 4**  
**Total Dollar Volume (Sales & Revenue): \$32,464,879**

#### Top Air Force Officers' Clubs Ranked by Fiscal 2014 Revenue

FY14 Rank	Location	FY14 Sales & Revenue	FY13 Rank
1	Kadena AB, Okinawa, Japan	\$7,036,700	1
2	Osan AB, Republic of South Korea	\$4,178,164	3
3	Ramstein AB, Germany	\$4,088,849	2
4	Yokota AB, Japan	\$1,257,437	4

**Total Number of Officers' Clubs: 4**  
**Total Dollar Volume (Sales & Revenue): \$16,561,150**

#### Altus AFB, Okla.

Collocated Club . . . . . \$589,550

#### JB Andrews, Andrews AFB, Md.

Collocated Club . . . . . \$2,112,102

#### Arnold AFB, Tenn.

Consolidated Club . . . . . \$506,745

#### Aviano AB, Italy

Collocated Club . . . . . \$2,784,501

#### Barksdale AFB, La.

Collocated Club . . . . . \$910,823

#### Beale AFB, Calif.

Collocated Club . . . . . \$182,597

#### Cannon AFB, N.M.

Collocated Club . . . . . \$840,694

#### JB Charleston, Charleston AFB, S.C.

Collocated Club . . . . . \$3,388,463

#### Clear AFS, Alaska

Consolidated Club . . . . . \$80,854

#### Columbus AFB, Miss.

Consolidated Club . . . . . \$474,586

#### Davis-Monthan AFB, Ariz.

Collocated Club . . . . . \$623,076

#### Dobbins ARB, Ga.

Consolidated Club . . . . . \$499,921

#### Dover AFB, Del.

Collocated Club . . . . . \$305,290

#### Dyess AFB, Texas

Collocated Club . . . . . \$228,439

#### Edwards AFB, Calif.

Collocated Club . . . . . \$997,662

#### Eielson AFB, Alaska

Collocated Club . . . . . \$668,040



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# AIR FORCE CLUBS

## Eglin AFB, Fla.

Collocated Club . . . . . \$396,630

## Ellsworth AFB, S.D.

Collocated Club . . . . . \$358,980

## JB Elmendorf-Richardson, Alaska

Collocated Club . . . . . \$312,806

## F.E. Warren AFB, Wyo.

Collocated Club . . . . . \$270,908

## Fairchild AFB, Wash.

Collocated Club . . . . . \$51,072

## Goodfellow AFB, Texas

Collocated Club . . . . . \$685,190

## Grand Forks AFB, N.D.

Collocated Club . . . . . \$455,145

## Greater Pittsburgh ARB, Pa.

Consolidated Club . . . . . \$312,325

## Grissom ARB, Ind.

Consolidated Club . . . . . \$261,027

## Hanscom AFB, Mass.

Collocated Club . . . . . \$356,035

## Hill AFB, Utah

Collocated Club . . . . . \$956,178

## Holloman AFB, N.M.

Collocated Club . . . . . \$1,035,410

## Homestead ARB, Fla.

Consolidated Club . . . . . \$876,622

## Hurlburt Field, Fla.

Collocated Club . . . . . \$1,189,587

## Incirlik AB, Turkey

Collocated Club . . . . . \$767,643

## Izmir AB, Turkey

Consolidated Club . . . . . \$198,603

## Kadena AB, Okinawa, Japan

Officers' Club . . . . . \$7,036,700

Enlisted Club . . . . . \$15,853,820

Branded Operations . . . . . \$1,787,892

**Total Clubs . . . . . \$24,678,412**

## Keesler AFB, Miss.

Collocated Club . . . . . \$1,052,901

## Kirtland AFB, N.M.

Consolidated Club . . . . . \$662,277

## Kunsan AB, Korea

Collocated Club . . . . . \$3,555,065

## JB San Antonio (Lackland AFB, Randolph AFB, Fort Sam Houston), Texas

Collocated Club . . . . . \$7,021,971

## Lajes Field, Azores, Portugal

Collocated Club . . . . . \$368,902

## RAF Lakenheath, U.K.

Collocated Club . . . . . \$5,024,663

## JB Langley-Eustis, Va.

Collocated Club . . . . . \$2,453,485

## Laughlin AFB, Texas

Collocated Club . . . . . \$780,401

## Little Rock AFB, Alaska

Collocated Club . . . . . \$95,454

## Los Angeles AFB, Calif.

Consolidated Club . . . . . \$249,127

## Luke AFB, Ariz.

Collocated Club . . . . . \$974,175

## MacDill AFB, Fla.

Collocated Club . . . . . \$354,840

## Malmstrom AFB, Mont.

Collocated Club . . . . . \$245,299

## March ARB, Calif.

Consolidated Club . . . . . \$903,075

## Maxwell AFB, Alaska

Collocated Club . . . . . \$1,443,105

## McConnell AFB, Kan.

Collocated Club . . . . . \$264,439

## JB McGuire-Dix-Lakehurst, McGuire AFB, N.J.

Collocated Club . . . . . \$2,399,278

## RAF Menwith Hill, U.K.

Collocated Club . . . . . \$943,027

## RAF Mildenhall, U.K.

Collocated Club . . . . . \$2,628,668

## Minneapolis-St. Paul ARB, Minn.

Consolidated Club . . . . . \$1,311,263

## Minot AFB, N.D.

Collocated Club . . . . . \$1,049,433

## Misawa AB, Japan

Collocated Club . . . . . \$6,215,374

## Moody AFB, Ga.

Collocated Club . . . . . \$664,135

## Mountain Home AFB, Idaho

Collocated Club . . . . . \$366,919

## Nellis AFB, Nev.

Collocated Club . . . . . \$1,306,285

## Niagara Falls ARB, N.Y.

Consolidated Club . . . . . \$519,015

## Offutt AFB, Neb.

Collocated Club . . . . . \$580,340

## Osan AB, Korea

Officers' Club . . . . . \$4,178,164

Enlisted Club . . . . . \$5,714,788

Branded Operations . . . . . \$150,000

**Total Clubs . . . . . \$10,042,952**

## Patrick AFB, Fla.

Collocated Club . . . . . \$502,995

## Petersen AFB, Colo.

Collocated Club . . . . . \$1,690,743

## U.S. Air Force Clubs Fiscal 2014 Sales & Revenue (in millions)

Officers' Clubs (4): . . . . . \$16,561,150  
 Enlisted Clubs (4): . . . . . \$32,464,879  
 Collocated/Consolidated Clubs (78): . . . . . \$89,282,738  
 Branded Operations: . . . . . \$21,676,737

**Total Number of Clubs: . . . . . 86**  
**Total Sales & Revenue: . . . . . \$160,040,492**

**Ramstein AB, Germany**

Officers' Club .....	\$4,088,849
Enlisted Club .....	\$5,263,371
Branded Operations.....	\$10,433,606
<b>Total Clubs .....</b>	<b>\$19,785,826</b>

**Robins AFB, Ga.**

Collocated Club .....	\$2,584,356
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**Scott AFB, Ill.**

Collocated Club .....	\$1,336,681
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**Shaw AFB, S.C.**

Collocated Club .....	\$1,195,873
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**Sheppard AFB, Texas**

Collocated Club .....	\$935,399
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**Spangdahlem AB, Germany**

Collocated Club .....	\$2,557,837
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**Thule AB, Greenland**

Consolidated Club .....	\$1,049,173
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**Tinker AFB, Okla.**

Collocated Club .....	\$765,069
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**Travis AFB, Calif.**

Collocated Club .....	\$410,518
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**Tyndall AFB, Fla.**

Collocated Club .....	\$1,109,911
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**U.S. Air Force Academy, Colo.**

Collocated Club .....	\$1,348,687
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**Vance AFB, Okla.**

Consolidated Club .....	\$348,098
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**Vandenberg AFB, Calif.**

Collocated Club .....	\$213,513
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**Westover ARB, Mass.**

Consolidated Club .....	\$642,267
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**Whiteman AFB, Mo.**

Collocated Club .....	\$181,430
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**Wright-Patterson AFB, Ohio**

Collocated Club .....	\$2,866,605
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**Yokota AB, Japan**

Officers' Club .....	\$1,257,437
Enlisted Club .....	\$5,632,900
Branded Operations.....	\$2,168,706
<b>Total Clubs .....</b>	<b>\$9,059,043</b>

**Youngstown ARB, Ohio**

Consolidated Club .....	\$565,641
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for more info  
 email: [mil@newchef.com](mailto:mil@newchef.com)  
 call: 800.639.2433 x 234 or x235